Journal of Tourism & Hospitality Research Islamic Azad University, Garmsar Branch Vol. 4, No.3, Winter 2015, Pp. 57-71

# An Analysis on Urban Tourism by SWOT Model (Case Study :Marvdasht City)

Majid Shams

Professor, Department of Geography, Malayer Branch, Islamic Azad University, Malayer, Iran

Ali Saffari-Raad\*

Ph.D. of Geography & Urban Planning, Malayer Branch, Islamic Azad University, Malayer, Iran

Ahmad Ghasemi

Ph.D. student of Geography & Urban Planning, Malayer Branch, Islamic Azad University, Malayer, Iran

Tayebeh Ghaemi Rad

Ph.D. student of Geography & Urban Planning, Tehran University, Tehran, Iran

#### Abstract

Since tourism causes some positive occupational movements, produces lots of job opportunities and it could have a great amount of effect on the geographical aspect and on people's lives and society, it is believed that, it is the third and the most dynamic industry in today's life. The cities specially in developing societies a living place for human kind face with same limitations of source and financial, social condition, it is buffer to vary the non cultural activities such as tourism . This can be a means to increase job opportunities, decrease poverty and welfare state and social security. This study has been done in one of the scopes of Fars province, Iran. It aimed to investigate what advantages & limitations of the tourism development in Marvdasht city. it also sought to find out how the tourism in this area can be developed .This research was on the basic of descriptive – analytic nature and does have some practical goals .Required data in this field was gathered by library - based method . This study aimed to investigate some strategies to develop the tourism in Marvdasht city and it was done by determining strengths, weaknesses, opportunities and threats by SWOT model .The results of the research revealed that inner elements and outer factors of final scores are located in the ST or competitive scope . The most significant strategies of this scope are: dynamic economics and safe job opportunities by optimum use of tourism capacity. Keywords: tourism development, urban tourism, Marvdasht city, SWOT model.

\*Corresponding author: alisaffari77@yahoo.com

Received Date: 25 July 2015 Accepted Date: 12 September 2015

Date of Print: Autumn 2017

#### 1. Introduction

Tourism which plays a significant role in the economy of the world which is created in the various dimensional patterns. one of which is urban tourism. It is believed that one of the highest income source in developed countries is urban tourism that has a great number of positive and negative impacts in economical, social, and ecological field in many touristy cities. Today, there is an essential need to study in tourism field for those developing countries such as Iran which has a large amount of tourism attractions. According to Taghvaee and Akbari (1388, p: 12), since urban tourism nature requires increasing positive impact and decreasing negative effects, having effective strategies and extensive planning are necessary. The Tourism industry might be established in a strong economical framework .In accordance with Gharehnejad (1374, p:22), the tourism industry can progress urban growth and development in touristy cities and in non – touristy ones it can also be considered as an opportunity for urban managers and programmers to create a new perspective of city and increase touristy attractions. Kermani and Amirian (1379, p:11) believed that, the development of urban Tourism industry is so significant in particular in developing countries which face with some intricate as high rate of unemployment, limited financial sources. Since tourism can be considered to make a rich income source in a country, it becomes a considerable economical, social, and cultural issue and it causes to be accounted as an industry. Tahmasbi and Majidi (1384, p., ). It is believed that the source of tourism income in 2000 has been 621 billion dollars and it is estimated to be 1550 and 2000 dollars in 2010 and 2020 respectively. (Mirtalebian, 1380, p: 129). Natural – historical realm of Iran can be categorized at the first civilization centers. There has been various types of tribes who have been living in different areas whose different lifestyles ,creativities and culture in their material spiritual life created so many historical and cultural memorial things (Hamidi, 1389, p: 99)Furthermore,

Iran country does have a great many areas with different climate changes, various plateaus, plains, springs natural cares that can be so attractive for tourists.

Since Marvdasht city is located in an area with pleasant climate and does have several historical and cultural attractions it can absorb so many tourists .Despite of its reach attractions , it was not considered a lot unfortunately . Therefore , the current research was to investigate tourism opportunities , threats , strengths and weaknesses of Marvdasht city and it aimed to provide efficient methods for developing tourism industry by utilizing a significant , precise sight and educationalists theories .

#### 2. Review of the Literature

## 2.1 Theoretical Framework of the Study

Although the history of travelling backs to the history of human kind's life, modern tourism was appeared by industrial revolution in 19<sup>th</sup> century. Although it had been specialized to the reach for a long time, it was generalized by industrial development and regulation of social rules. It had an enormous growth and affected economical, social, cultural and environmental aspects. (Movahed, 1386, p: 20)

Tribe (2009, pp: 31-44) stated that, the term of "tourism" was established in Oxford English dictionary for the first time in 1800. The tourism was defined as a person who travels to different places to learn new things, have fun or achieve personal aims. Toulaee (1386, p:18) stated that, tourist to do business, hare lots of fun or visit his relatives, temporarily but not for living. Neither less than a day nor more than a year .The term of tourism has also been established in sporting magazine for the first time in 1811. it was defined as the travelling to visit ancient things and natural perspectives. (Mahalati, 1383 . p:3). Nowadays, big cities that have large population can be considered to be the starting point of tourism movement. It can be claimed that urban living problems and the sense of frustration which derives from making a living can came travel to be seen as an unavoidable and essential need. On the other hand, since cities are the center of population and efforts, having old civilizations, tourism attractions, and providing welfare facilities and services can be accounted as tourism destinations (Rezvani, 1386.p:47).

Urban tourism formulation was connected to the business cultural factors at first .But these days, tourism have various reasons for their travels. For instance: visiting relatives friends, visiting museums, watching different theaters, talking part in a sport event, visiting natural landscapes, visiting exhibition for buying things. All of these reasons can play a small role in the tourism actions (Law, 1993.p: 168). Being tourism starting point or destination depends on the amount of tourism attraction of cities .The more tourism attractions they have, the more tourists they will absorb (Taghuaee and Akbari, 1388, p.35). There are 3 analytical approaches for touristy cities which are presented by Ashorth (1922, 2000, p: 115).1. making a list of tourism facilities and services in urban areas (for instance : distributing dwelling place, recreation places, and tourism services) .2. making a list of urban tourism's needs to investigate the amount of the tourists, the reasons for selecting the specific areas, their expectations and understandings of the city .3. painting a landscape of urban tourismpolicies, the plans of governmental sectors (urban planners) and private sectors do have and the researches that must be done in urban tourism field .Urban tourism is set on the basis of physical, ecological, social, and cultural sources. it is worthwhile noticing that tourism industry may cause serious dangers for natural sources even in big cities, if there is no plan or efficient management on it .Traditional urban tourism may came some difficulties as : air and noise pollution, accumulation, instability of living costs, decreasing of facilities and substructures, destroying historical things and ruining cultural remains. On the other hand, positive impacts of tourism can be enhanced by suitable management. Tourism economic impacts can be affected by other economic activities (Seldjan, 2005, p: 32) .The term of stable urban tourism means the aim of environmentquality and protection, eecological environment protection, increasing income rate and etc. In a way which causes decreasing all the undesired impacts and increasing the positive impacts .Furthermore, one of the most significant aspects of the development of stable tourism is a concrete management and definite strategies which include stability and capability notions. Thus, there is an essential need to teach the tourism advantages to enhance managers and programmers awareness. Thus, applying limitations,

observing regulations, environmental, cultural, social, and economical problems will not happen and negative impacts of tourism can be controlled or reduced. (Sinaee 1374, p: 137).

## 2.2 .The Review of the Related Literature

Although there was not so much evidence related to the subject of the current study ,Marvdasht city , there was a number of studies which are in line with the results of this study .Amar and Saffarirad (1392)in their article on the basis of development strategies of mountainous tourism of Amlash city by using SWOT model found out that, despite of strengths and opportunities of this city, the range of weaknesses & threats is too high . aforementioned area is tourism development vulnerable and redistributing and specializing of sources and planning a reasonable program can be seen as essential matters. Yazdunipanah, et al (1390) in their study titled as the measurement of ecotourism and ecotourism capabilities of Khash city as a basis of SWOT management of internal factors shows the tourism strengths of specific area are more than its weaknesses. The final conclusion of matrix measurement determined that, the amount of tourism threats was higher than its opportunities. Thus, general strategies of tourism should be established in a way through which area's opportunities be used in removing threats.

Hayllar ,et al (2008) in their study based on urban areas - tourism places: urban tourism artificiality concluded that, both urban areas and places knowledge can develop the consistent study. It is an essential issue to study for those who are involved in planning of urban tourism .Shoval and Naveh (2004) in their study booed on the categorization of tourism attractions and modeling of touristy cities investigated the relation between tourist's travel features and touristy attractions .The aforementioned modeling of touristy cities was done on the Jerusalem city. General findings and statistical results revealed that Jerusalem tourism a attractions can be divided into four separated but interdependent groups. These results determined that regional model tourism in big cities is developed . Noticing the stability notions and utilizing its aspect in planning just depends on the accepting it as an effective solution to guarantee the permanent of tourism development and improve its quality. Makkian and Aaderibani (1382) in an article titled as: investigating foreign tourism of Yazd city

examined the tourism attractions and touristy problems of Yazd city from foreign tourist's point of view .Findings showed , although the tourism attractions of this city were efficient , it does not have sufficient welfare facilities .

### 3. Method

The methodology of the current study was descriptive analytic method .the current study was to investigate tourism attractions , facilities and services . It also examined the tourism condition of specific area by utilizing given data , further (library – based information) and scope – based studies . then given data was analyzed by SWOT analytic model . according to the investigation on the inside and outside condition of specific area of a list of strengths , weaknesses , opportunities & threats was administered .Based on the experts viewpoints all of the inner and outer factors were prioritized and utilized for developing of urban tourism . SPSS and GIS softwares were used for analyzing statistics and drawing charts.

## 4. SWOT Analytic Model of the Study

The SWOT model is one of the effective strategy outer opportunities and threats .this is a practical model to exploit data in fundamental step of decision making and planning (Afrakhteh 1387 , p. 125) .The SWOT analysis was to use to recognize main factors as : strengths , weaknesses , opportunities and threats and it is a means to find an effective method to accommodate them . in accordance with this model , an appropriate strategy can enhance strengths and opportunities and reduce weaknesses and threats . To this aim , these four categories are defined as , SO , WO,ST, WT.

- \* Competitive / offensive strategies (SO): It focuses on the inner strengths and outer opportunities
- \* Various making strategies (ST) It focuses on the inner strengths and threats
- \* reviewing strategy (WO) :It focuses on the inner data , and attempts on exploiting of outer opportunities to reduce the weaknesses .
- \* defensive strategies (WT) :It focuses on confronting with inner weaknesses and outer threats (Rezvani , 1387 . p. 203) .

#### An Analysis on Urban Tourism ... 63

Table 1. Extracting Matrix of Possible Strategies on the Basis of SWOT Model:

Outer factors Inner factors	opportunities	Threats		
Strengths	SO strategy: How capabilities can be used to utilize existent opportunities?	ST strategy: How capabilities Can be used to Confront with threats?		
weakness	WO strategy: What can be done to overcome weaknesses to exploit opportunities?	WT strategy: How weaknesses can be reduced to overcome the threats?		

Source: Nastaran and Houshmandfar, 1389.65.

### 5. The location of the Studied Area

Marvdasht city is located in the north of Fars province ,Iran . Its width is about 4537 .4 km² .The geographical location involves 51°44′to 53°30′eastern length and 29°15′ to 30°50′northern width in 1600 feet in height of the sea .It also politically divided in Eghlid and Khorambid cities in north , Arsanjan in east , Shiraz city in south and Sepidan city in west . It is the second populated city in Fars province.

### 6. Discussion and Results

## 6.1 .Inner Effective Factors on Tourism in Marvdasht City

The main purpose of this study was to investigate the inner urban area of Marvdasht city to discover strengths and weaknesses .To this aim, it attempted to find out some aspects through which the appropriation or prevention of planning goals and its operation can be distinguished .

Table2. Inter Factors Matrix(IFE)

Final Strengths sig rank score The existence of an international unique construction as Takhtejamshid 0/07 The existence of an international, historical, cultural tourism resources as 0/06 4 0/24 Naghsherajab ,Naghsherostam , and Estakhr city nearness to the significant industrial - populated poles , nearby to the big tourism 0/02 0/06 3 markets such as : shiraz & Isfahan the low cost of visiting historical places 0/02 0/06 0/05 0/20 the pleasant climate in touristy seasons susceptibility to the investment and tourism planning 0/06 0/24 existence of various resources to absorb tourism in all seasons of the year 0/05 0/20 the nearness of shiraz city as the center of state whit beneficial facilities such as 0/04 3 0/12 airport. Existence of shiraz - Marvdasht highway 0/06 0/24 Existence of available and talented human resource 0/04 0/16 Final Weakness sig rank score Inadequacy of recreation and amusement places .(parks &play ground) 0/03 The surplus of awareness and attention to some of the historical constructions and 0/04 0/04 destroying them by some of people The lack of various tourism facilities & services and their weak performances 0/04 0/04 (dwelling, hospitality sectors) Non - execution of tourism pre-determined plans because of the deficient 0/04 0/04 coordination among related sectors. Dependency of the tourism to the season 0/02 0/02

64 Journal of Tourism & Hospitality Research, Vol. 4, No 3, Winter 2015

6	Inadequacy of inner transportation services to the touristy places and weakness of	0/02	1	0/02
	outer transportation system			
_ 7	Deficiency of traveller's guideboards and touristy attractions signs.	0/01	1	0/01
8	Weak management and instability of tourism management	0/05	2	0/10
9	The absence of specific markets to sell crafts and gifts	0/04	1	0/04
10	The lack of attention to the general cooperation in the protection of tourism and	0/05	2	0/10
10	cultural heritages	0/03	2	0/10
11	The lack of supporting of private sectors in developing tourism industry	0/04	1	0/04
12	The surplus of hiring tourism exerts	0/04	2	0/08
13	Insufficient tourism job opportunities	0/05	2	0/10
14	The shortage of advertisement and marketing activities to absorb tourists to this	0/06	2.	0/12
14	specific area	0/06	2	0/12
		1		2/66

Source: Research Founds

## 6.2 .Outer Effective Factors on the Tourism in Marvdasht City

In this step the researcher focused on the outer effects of the specific city to discoveropportunities and threats that the area faces with .all the tourism opportunities threats were prepared in table 3.

Table 3 .Outer Factors Matrix (EFE) .

	Opportunities	sig	rank	Final score
1	The promotion of "Takhtejamshid" construction as a significant factor of touristy, historical and cultural development	0/08	4	0/32
2	Improvement and development of dwelling places and tourism services nearby historical places as: Takhtejamshid	0/06	4	0/24
3	Benefits of foreign tourism visiting	0/05	3	0/15
4	Establishment of tourism education centers and services to improve the quality of the tourism services	0/01	3	0/03
5	Creation of job opportunities for citizens	0/07	4	0/28
6	Cultural exchange and dissemination with other countries	0/04	3	0/12
7	The lack of historical and Cultural sightseeing in competitor areas	0/02	3	0/06
8	Development of urban potential & facilities to hold congress and costume, national or international ceremonies accompanied by shiraz city	0/01	3	0/03
9	Formulation and implementation of plans to eliminate dangerous spots on connected roads	0/03	3	0/09
10	Arranging & performing strategic plans to develop management activities and tourism industry managers tasks	0/06	4	0/24
11	Arranging and preforming effective strategy to inform the tourists in order to advertise natural and cultural values	0/04	3	0/12
	Threats			
1	The lack of international advertisement for historical places to absorb the tourists	0/03	1	0/03
2	The existence of different in change organizations by various tastes in tourism field	0/05	1	0/05
3	the lack of attention of in charge persons to protect and mend of valuable historical remains.	0/05	1	0/05
4	Deficit given budget government to do research and develop of culture – historical tourism	0/07	2	0/14
5	Since there are sufficient dwelling facilities in shiraz city , the tourists usually leave Marvdasht city	0/05	1	0/05
6	The role of negative advertisement against Iran	0/02	1	0/02
7	The lack of motivation in private sectors to invest in tourism industry	0/05	1	0/05
8	Responsible authorities do not pay much attention to the historical – cultural ancient remains	0/08	2	0/16
9	Unambiguity of governments policies to the tourism industry	0/04	1	0/04
10	Weakness of tourism related organization in comparison to others	0/06	1	0/06
11	<u> </u>	0/01	1	0/01
12	It is possible to ruin traditional and costume culture by increasing the tourists	0/02	2	0/04
		1		2/36

Source: Research Founds

## 6.3. Total Insights and Final Prioritizing by SWOT Analysis

According to the strengths weaknesses and the rank of scores , they were divided and calculated in table 4 . it show the matrix of inner & outer factors estimation of Marvdasht city .

Table 4: matrix measurement	of immor	P- autou faatana	of Mauridacht situ
Table 4 : matrix measurement	or inner	& outer factors	DI WIATVOASHI CHV .

S,w			••••	O,t		01 1:141	· catabare es
S <sub>1</sub>	0/07	4	0/28	O,t	0/08	4	0/32
S <sub>2</sub>	0/06	4	0/24	O <sub>2</sub>	0/06	4	0/24
S <sub>3</sub>	0/02	3	0/06	O <sub>3</sub>	0/05	3	0/15
S <sub>4</sub>	0/02	3	0/06	$O_4$	0/01	3	0/03
S <sub>5</sub>	0/05	4	0/20	O <sub>5</sub>	0/07	4	0/28
S <sub>6</sub>	0/06	4	0/24	$O_6$	0/04	3	0/12
S <sub>7</sub>	0/05	4	0/20	O <sub>7</sub>	0/02	3	0/06
$S_8$	0/04	3	0/12	$O_8$	0/01	3	0/03
S <sub>9</sub>	0/06	4	0/24	O <sub>9</sub>	0/03	3	0/09
S <sub>10</sub>	0/04	4	0/16	$O_{10}$	0/06	4	0/24
$\mathbf{w}_1$	0/03	1	0/03	O <sub>11</sub>	0/04	3	0/12
$\mathbf{W}_2$	0/04	1	0/04	$T_1$	0/03	1	0/03
$W_3$	0/04	1	0/04	T <sub>2</sub>	0/05	1	0/05
$W_4$	0/04	1	0/04	T <sub>3</sub>	0/05	1	0/05
$W_5$	0/02	1	0/02	$T_4$	0/07	2	0/14
$W_6$	0/02	1	0/02	$T_5$	0/05	1	0/05
$W_7$	0/01	1	0/01	$T_6$	0/02	- 1	0/02
$W_8$	0/05	2	0/10	$T_7$	0/05	1	0/05
$W_9$	0/04	1	0/04	$T_8$	0/08	2	0/16
W <sub>10</sub>	0/05	2	0/10	$T_9$	0/04	1	0/04
$W_{11}$	0/04	1	0/04	T <sub>10</sub>	0/06	1	0/06
$W_{12} =$	0/04	2	0/08	T <sub>11</sub>	0/01	-1	0/01
$W_{13}$	0/05	2	0/10	T <sub>12</sub>	0/02	2	0/04
$\mathbf{W}_{14}$	0/06	2	0/12	MIN	1		2/36
	1	-	2/66				

Source: Research Founds

Figure 1. The final Score of the Inner Factors Measurement

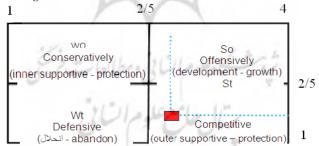


Table 5. Paired Comparison between Weakness and Threats

st	$T_1$	$T_2$	$T_3$	$T_4$	$T_5$	$T_6$	$T_7$	$T_8$	$T_9$	$T_{10}$	$T_{11}$	$T_{12}$
$S_1$	1	1	1	1	-	1	-	1	-	1	1	-
$S_2$	1	1	1	1	-	1	-	1	-	1	1	-
$S_3$	-	-	-	1	1	-	1	1	-	-	1	-
$S_4$	-	-	-	-	-	-	1	-	-	-	1	-
$S_5$	-	-	-	-	-	-	-	-	-	-	-	-
$S_6$	1	1	1	-	1	-	1	1	1	1	-	-
$S_7$	1	-	1	1	1	-	1	1	1	1	1	-
$S_8$	-	-	-	-	1	-	1	-	-	-	-	-
$S_9$	-	-	-	-	-	-	-	-	-	-	-	-
$S_{10}$	-	-	-	-	-	-	-	1	-	-	-	-

## **6.4.** Providing Strategies for the development of Urban Tourism in the City of Shiraz with SWOT

## **6.4.1. Developing Strategies (SO)**

This strategy focuses on the inner strengths and outer opportunities to increase positive situations

- \* Increasing international advertisement, enhancing the motivation of responsible managers to protect and mend of historical things, increasing historical facilities in touristy areas, enhancing the motivation of private investors in tourism industry.
- \* The optimum use of governments authorization opportunities and facilities for investitures and development of tourism facilities such as: Telecabin, camping's, hotels, hosting places to utilize natural attractions.
- \* Focus on the development of tourism activities to utilize existent and useless natural attractions such as: landscape, green spaces, mountains and sightseeing improve farms & guide the sightseeing tours by doing exercise and mountain climbing, bike riding and visiting historical, natural and holy shrines in an appropriate situation.
- \* Coordinating different organizations and related sectors to provide an effective framework to attain final goal plans , present services and direct it into the right path .
- \* Using the opportunity of increased government attention and private sector to investment and planning in the tourism sector to develop of tourism activities based on scenic areas, natural parks, archaeological, historical, and religious sites and cultural characteristics.
- \* Supporting the holding cultural & religious ceremonies to compete with amusing places to absorb more tourists.

## **6.4.2. Various Strategies (ST)**

It focuses on optimum utilizing of strengths of specific area to overcome threats and limitations.

\* Providing variety in touristy services and facilities to use natural, cultural, historical and religious sources and attractions. It can be useful to familiarize tourists with area's customs such as: local dress, manner & etiquettes.

- \* Focusing on the "natural tourism" and "ecotourism" Regarding their existing advantages to increase their effectiveness in competition with the attractions of amusing places.
- \*Attention to invest and plan for the tourism industry in order to develop its activities concerning sightseeing, historical, religious and ancient places, natural parks and significant cultural qualities.
- \* Gradually developing (but not suddenly) of tourism activities by focusing on natural, cultural and historical attractions to reduce common issues as: high rate of living cost, services and products.
- \* Receptivity and dividing population to the various touristy places in order to prevent the crowd in the populated areas and to decrease pressure and destruction of natural attractions.
- \* Preparing sufficient services to touristy places and to follow rules in order to reduce damages, ecological and environmental pollution.
- \* Utilizing the development of planned tourism activities to protect ecotourism specially, sightseeing places, green spaces, ecologic system and other natural potentials.
- \* Increasing educational and training plans by enhancing instructional units to develop touristy, natural, historical and religions activities to train expert employees.
- \* Introducing and developing cultural , historical attractions . improving standards to support the protection of patterns , traditional , cultural ceremonies , and prominent historical , cultural places . Decreasing destructive effects on cultural heritages .

## **6.4.3. Reviewing Strategies (WO)**

It focuses on the weakness and increase the opportunities.

- \*Reviewing advertising techniques and marketing strategies to introduce the particular area as a touristy place, the use of government's supports concerning applying licence and facilities to develop tourism services.
- \* Allocating efficient budget for superstructure projects such as : running transportation system (air land-rail) . Securing communication systems . Motivating and supporting private sectors to invest in tourism industry .
- \* Developing and increasing dwelling, welfare and hygienic facilities. Determining necessary standards. Developing tourism high quality facilities to utilize opportunities and touristy potentials.

\* Educating and training local people to make them aware of economical , social and cultural tourism advantages by holding meetings & congresses .

It can be helpful (in planning and investing on tourism activities to absorb more tourists)

- \* Reviewing the type and method of governmental planning and supporting to develop substructures, various tourism facilities and equipment and using higher motivation of travelling among people who live in town or in countryside.
- \* Encouraging private and governmental sectors to invest and have financial supports to prepare environmental substructure to increase .necessary needs , services and facilities to absorb more tourists .
- \* Reviewing and developing hospitality facilities such as : establishing modern & traditional restaurants, shopping centers to optimize tourism positive effects .

## **6.4.4. Defensive Strategies (WT)**

It focuses on reducing weaknesses, threats and limitations.

- \* Producing and performing advertising programs to introduce a real picture of natural , humanistic absorption , cultural qualities , architecture and local manner and etiquettes , holding tourism exhibitions , festivals and congresses to emphasize on the protection of culture heritages and historical places .
- \* Creating useful substructures such as : transportation , dwelling and hygienic facilities in mountainous areas to create a competitive atmosphere .
- \* Providing recreation , sports and mountain-climbing equipment's and facilities to absorb the reach tourists .
- \* regulating specific rules to optimum use of tourism attractions .presentation of pollution in natural sources .
- \* Regulating urban land rules & controlling the selling and purchasing of areas land to protect natural sources .
- \* Planning and encouraging governmental sectors to plan and invest in developing environmental & instructional and teaching citizens how to treat tourists in order to prevent the objection .
- \* Combination of tourism related organizations as a "tourism department" to increase its power and independency. It can be helpful

to have sufficient budget for providing facilities in touristy places. Having permanent and regular plan for enhancing international advertisements and mending historical construction.

#### **Results and Solutions**

Obtaining results on the basis of "SWOT model" showed that, the final score of inner and outer factors is located in the ST competitive scope, i.e. .the existent natural sources should be protected and supported. According to the located scope, strategies of strengths and threats may be used .In general, Marvdasht city has a touristy historical perspective.

Furthermore, historical remains required inner protection and outer support as well. Dynamic economics and safe job opportunities to optimum use of tourism capacity can be accounted as significant strategies.

On the basis of SWOT techniques and tourism capabilities and limitations, the fourfold strategies as: offensive, variety making, reviewing, and defensive were established. in accordance with these strategies defined to promote the tourism of specific area same as: tourism development solutions, tourism facilities and services, permanent marketing strategies, tourism rules, motivation to absorb investors in private sectors and local citizens, educational and environmental plans. In line with urban tourism developments of this specific are, these solutions were provided below:

Perspectives	Strategies	Solutions
Turning the specific city as a tourism pivot	1.Creating tourism pole in the country to pick up the economics in the city .  2.Dynamic economics , safe job opportunities by utilizing the tourism , capacities .	1. Supporting the creation and development of tourism companies:  Creating accompaniment by holding related meeting, between municipality & stated cultural heritage organization and other related sectors to improve the economics, it is also suggested to submit some benefits as: giving free – tax authority to establish tourism companies and giving tourism organization loan to establish inn and hotel in this city.  2. Utilizing advertisements, to introduce spectacular and touristy attractions of Marvdasht city, using commercial catalogs, infomercial and radio advertisements to introduce the beauty of the specific  3. Holding sports competition in all seasons of the year "because of the pleasant weather of marvdasht city in all four seasons of the year, it is possible to hold competition in each season.  4. Providing welfare and dwelling facilities such as: hotel, motel, and etc. one of the important substructures to develop tourism industry providing services. applying effective policy to promote hospitality and dwelling facilities in natural areas to increase travelling throughout iran.  5. Planning and presenting beneficial solutions for managing, supervising, decision making and controlling the permanent progress of marvdasht city.  6. Using the attention of government and private sectors to the tourism planning and investment to develop tourism activities related to the: spectacular places, natural parks, ancient, historical and religious places & cultural qualities.

Source: Research Findings

#### References

- 1. Amar, T. & Safari-Raad, A.(1392). Strategies of Mountainous Tourism Development in Amlash City Based on SWOT Analytic Model . Geographical Perspective in Human Studies Chapter , 8  $^{\rm th}$  year . No. 25 . pp.77-94 . Islamic Azad University Press .
- 2. Afrakhteh, H. (1387) .An Introduction to the Planning of Rural Dwelling . Ganje Honor Press .
- 3.Pedarian, M.(1374). Cultural and Economic Impacts of Tourism. Collection of Isfahan Congress's Articles. The Attraction of World Tourism and Iran Tourism.
- 4. Parsaeean, A. and Arabi, M. (1385). Tourism in a General Perspective.
- 5. T aghvaee, M. and Akhbari, M.(b88). An Introduction to the Managing and Planning of Urban Tourism, Payam Alvi Press.
- 6. Toulaee, S. (1386). An Over View to the Tourism Industry . Tarbiatmoalem University Press
- 7. Hamidi, J. (1389) . Boushehr , an Amazing Province. Shorou e Boushehr Press .  $(3^{rd}eds)$
- 8. Rezvani, M. (1387). Development of Rural Tourism on the Basis of Permanent Tourism Approach, Tehran University Press.
- 9. Rezvani, A.(1386). Geography and Tourism Industry .Payame University Press.
- 10. Sinaee, V. (1374). Tourism Permanent Development .Journal of political, economic Information .31 . No. 95 .Tehran.
- 11.Planning and Management Organization of Fars Province . (1390). Descriptive Results of Census .Assistance of Planning –Statistics and Information Office .
- 12. World Tourism Organization (1381) . Natural and Regional Tourism . Translator : Abdolahzadeh, M. The Cultural Researches Press .
- 13 .Tahmasebi .P. , Jamali , Majidi , and Roufasa (1384).Tourism Perspective of Caspian Sea's Development of the Contiguous Cities and Villages . (A case Study of Tonekabon City) .The Collection of First General Congress Articles Based on the Role of Tourism in the Development of Mazandran Province . Research Press . Tehran .
- 14. Gharehnejad ,H. (1374). Economics and Policy of Tourism .Mani Press.
- Kermani ,Sabagh , and Amirian (1379). Investigation of Tourism's Economics in Islamic Republic of Iran . (Bygiuen-Taken Analysis) . Commercial .No. 29 . Tehran.
- 16. Movahed , A.(1386). "Urban Tourism" Shahid Chamran University Press .Ahvaz.
- 17. Makkian, N., Naderi, N. and Bani, m. (1382) . Investigation of Foreign Tourism in Yazd City . Economocal Research Journal . Noz.
- 18. Mahalati (1380). An Introduction to the Tourism . Firsted . Shahid Beheshtiuni Press .
- 19. Nastaran, N. and Houshmandfar (1389). The Strategic Planning to Promote an Old Part of Orumiehcity .Geography and Environmental Studies Chapter . Islamic Azaduni .Najafabad Branch . No3 .pp . 52-68.

#### An Analysis on Urban Tourism ... 71

- 20. Ashorth, G. J. (1992). Is There an Urban Tourism? Tourism Recreation Research, 17(2).
- 21. Hayllar, B., Griffin, T., and Edvards, D. (2008). City Spaces-Tourist Places: Urban Tourism Precincts, Kindle Edition.
- 22. Law ,C. M. (1993). Urban Tourism Attracting Visitors to Large City , (Tourism, Leisure and Recreation Series), Mansell , British Library Cataloguing .
- 23. Page , S. J. (2002) Urban Tourism : Evaluating Tourists Experience of Urban Places , in : Chrisrayan , (eds). The Tourism Experience , Continuum , London , New York .
- 24. Shoval, N. Andraveh, A. (2004). Categorization of Tourism Attraction and the Modeling of Tourist cities: Based on the Co-plot Method of Multivariate Analysis (An Article from: Tourism Management).
- 25. Seldjan, T.(2005). A Network Perceptive of Stakeholder Relationship in the Context of Sustainable Urban Tourism ,June.
- 26. Tribe , J . (2009). Philosophical Issues in Tourism . Channel View Publications , Great Britain .  $302\ pages$  .
- 27-.Persianblog.com / 1385 4 kouhestan archive .html.www.kouhestan