

Journal of System Management (JSM) Online ISSN: 2538-1571, Print ISSN: 2322-2301 Doi: <u>10.30495/JSM.2023.1990610.1841</u> **10(1), 2024, pp. 133-154** 

## **RESEARCH ARTICLE**

Received: 04/07/2023 Accepted: 12/10/2023

**Open Access** 

# Virtual Reality (VR) Alongside Social Media Marketing Activities (SMMAs) as a Solution for Management Information Systems (MIS)

Yazdan Shirmohammadi 1\*, Parisa Abyaran<sup>2</sup>, Mike Peters<sup>3</sup>

#### Abstract

The importance of social media and the online world in promoting tourism destinations, particularly in the current era where businesses rely heavily on management information systems (MIS), cannot be overstated. The main objective of this research is to explore the impact of Virtual Reality (VR) in conjunction with Social Media Marketing Activities (SMMAs) on tourists' state flow, subjective well-being, and continued use in future visits. The study involved collecting data from 384 visitors using a non-probability convenience sampling method. Specifically, the study examines the use of SMMAs within the context of MIS. The findings demonstrate that VR and MIS are vital tools for digital marketing, with VR, in particular, playing a crucial role in boosting revisit rates to tourism destinations.

**Keywords:** Virtual Reality (VR), Social Media Marketing Activities (SMMAs), Management Information System (MIS), Tourism, Destination

#### Introduction

Virtual reality (VR) has become an increasingly prominent tool for consumer marketing (Hamad and Jia, 2022). Business analysts propose that development of VR is comparable in importance to that of social media (Morris, 2016). Compared with other types of information technologies, VR has great potential for promoting destinations because of the immersive sensations and social presence that it can provide to users (Beck et al., 2019. Tourism management information systems (MIS) is a system that uses computer technology to provide timely and accurate information and services to tourists, and on the other hand, helps the management of tourism in the decisionmaking process and daily operations (Zargham and Alborzi, 1998). It can be inferred that the world is facing dramatic changes in all dimensions, especially market

competition, technological innovations, and customer needs (Rahimi et al., 2023). These changes have improved business priorities and strategic vision (Aslan and Çınar, 2018). In such a situation, it is argued that tourism through VR can be a temporary replacement for real tourism and provide conditions for real tourism and MIS growth (Campos et al., 2007). Social media networks, as one of the most essential tools, with their capabilities and facilities, have had a profound impact on the social aspects of users in various communities. The new technology of VR has affected both tourism suppliers and tourists (Beck et al., 2019) and has improved their travel experience (Moro et al., 2019). In other words, VR is a new technology that aims at blurring the line between the virtual and real world. In a digital environment, people interact with the virtual world displayed through a headset and experience the feeling

<sup>1\*.</sup> Associate Professor, Department of Business Management, Payame Noor University (PNU), Tehran, Iran (Corresponding Author: y.shirmohammadi@pnu.ac.ir)

<sup>2.</sup> Master of Executive Management of Payame Noor University (PNU), Tehran, Iran

<sup>3.</sup> Professor, University of Innsbruck, Department of Strategic Management, Marketing and Tourism

of being there without being physically present (Pizzi, 2019; Loureiro et al., 2020). In other words, by creating a multi-sensory environment, the new VR technology can provide potential tourists with the opportunity to pre-experience the destination (Prodinger & Neuhofer, 2022). Since VR is convenient and more economical to access and as it has no time or space constraints, users often feel pleasure when interacting with it. Recent research shows that VR usage can lead to an increase in subjective wellbeing and consumers' loyalty (Falahatgar, et al., 2021; Singleton, 2019; Tussyadiah et al., 2018).

Moreover, the easiness, usefulness, and enjoyment perceived by VR users are considered a prelude to their flow state, which leads to their subjective well-being when interacting with this technology, and the continuous use of VR. As a result, the number of real tourists can increase (Walters et al., 2022; Kim & Hall, 2019). The feeling of pleasure and excitement as a form of satisfaction is one of the main reasons why people use the 3D world in tourism (Jeon et al., 2020). The number of users taking advantage of VR is steadily increasing (Walters et al., 2022; Kim & Hall, 2019). Therefore, it can be said that the increasing progress of new technologies and most people's dependence on the virtual world has affected their consumption behaviour toward products and services (El-Said & Aziz, 2021). Virtual communities are slowly and incredibly influencing the tourism industry, and consumers are increasingly trusting information technology (IT)and environments (Abdelraheem et al., 2021). To further investigate this issue, the current study attempts to investigate the impact of SMMAs alongside VR through state flow, subjective well-being, and continued use in future visitation, concurrently with MIS activities. Furthermore, it shows how SMMAs can act as a tool to better introduce alongside tourism destinations MIS activities. Moreover, to explain both the role of VR and SMMAs, this article first discusses

the topic and then highlights the activities of MIS to attract tourists.

This study contributes to the consumer behaviour and tourism and technology literature by examining the relationships between state flow, subjective well-being and continued use considering the effects of SMMAs and VR. This study is significant because previous research has failed to examine these relationships simultaneously.

We have taken a localized approach to our research, with the aim of identifying factors that are particularly relevant to Iran and that play a key role in shaping its tourism industry. Through our research, we seek to provide a nuanced understanding of the Iranian tourism market, its intricacies and challenges, as well as the opportunities available to stakeholders within this space.

## Literature Review

## Theoretical foundation of the study

Baskerville and Myers (2002) showed that MIS as "the development, service, and application of information systems by individuals, organizations, and community." Also, Becta (2005) described an information system as "a system consisting of the network of all communication media used in an organization". Filip (2007) in their study defined MIS as "the study of information systems with a focus on their use in business and management". definitions The that mentioned above indicated MIS emphasized the development, application and validation of relevant theories and models in an effort to encourage quality work in the area. Handzic (2001) also considers the effect of information availability on people's ability to process and use information in short- and long-term planning and in decision-making tasks. He revealed that the better the availability of information, the better the impact on both efficiency and accuracy of business decisions. In the current business environment, firms need to make changes in order to survive, which can be in the form of innovations that are in a gradual to completely radical range (Souto, 2015). Moreover, Zeng and Yi Man (2021) showed

that the emotional value, cognitive value, economic value and satisfaction are endogenous latent variables and intermediate control variables. These influencing factors directly or indirectly affect post-trip behaviour intention. The experiential value influences behavioural intentions through satisfaction in ecotourism and leisure tourism, etc. Moreover, the study of French et al. (2017) confirmed that trust is significantly related to social capital in the context of social network research. Their study also provides an understanding of the value of social media for the collaborative economy and the elements that improve customer engagement for the development of smart tourism. SMMAs are considered the key driver in the development of VR (Chen & Lin, 2019; Suanpang, 2020). Guttentag (2010) considered using VR in the tourism industry as important in six areas: planning and management, marketing, entertainment, access, education and heritage protection. Mohamed and Naby (2017) argue that VR improves the tourist's awareness, and understanding the nature of tourism services and destinations and as a powerful marketing tool, can be effective in the decision-making process and destination selection. In addition, Beck et al. (2019) highlighted that the development of VR technology could be helpful as a marketing tool for promotion and communication in the pre-travel phase. Doty et al. (2020), and Berhanu and Raj (2020) believed that using the Internet is very useful for social interaction, facilitating social conflicts, and reducing isolation.

Scott et al. (2009) stated that the social interaction of tourists is considered a critical factor in the tourist experience. They believe that new perspective on the relationship between destination and tourist is required. For instance. destinations should be considered as a basis on which tourists create their experiences via interaction with the destination. Seo and Park (2018) showed that trendiness is the most essential component of SMMAs, and they further noted that airline SMMAs has a significant effect on brand awareness and brand image. Moreover, their

that brand results showed awareness considerably affects commitment and brand image significantly affects online word-ofmouth and commitment. Also, in her study of insurance services, Sano (2015) used interaction, customization, trendiness, and perceived risk as the four components of SMMAs. Accordingly, Godey et al. (2016) defined trendiness as providing the latest information about products or services. The level of customization indicates the extent to which a service reflects the needs of customers to satisfy their tastes (Schmenner, 1986). Social media customization is based on direct contact with users, which is different from general advertising media (Kiyomarsi et al., 2021). It is possible to provide optimized information produced separately by different sources for customers, and this customization is used as a strategy to create positive perceived control and customer satisfaction (Ding & Keh, 2016; Nam & Yeo, 2011). In another study, Gao et al. (2017) concluded that pleasure motivation plays a crucial role in creating a sense of Social satisfaction and word-of-mouth. media customization is also a tool for companies to share the uniqueness of their brands and improves preferences and loyalty to those brands (Martin and Todorov, 2010). Furthermore, online entertainment pages provide a unique opportunity for tourism executives to benefit from positive partnerships between the brand and the consumer (Shirmohammadi & Abyaran, 2020). Bogicevic et al. (2019) examined the effect of VR technology on creating consumer tourism experiences before they visit the destination. Their findings show that a preview by VR leads to a further expansion of the mental image. Kim and Hall (2019) showed that characteristics such as perceived easiness, perceived usefulness and perceived enjoyment from technology are necessary for a person to be in a state of flow. When a technology has these capabilities, it is accepted by people. They also concluded that flow state was strongly associated with subjective well-being. Vathanophas et al. (2008) defined two determining factors in

their model, which are perceived usefulness and perceived easiness. In their study, perceived usefulness is the degree to which a person believes that using an information system improves his or her performance whereas, perceived easiness is the degree to which a person believes that using an information system does not require effort. Also, perceived easiness and perceived usefulness have a positive effect on an individual's attitude and willingness to use and accept information systems. Xia and exploited Shen (2018)an integrated technology-based approach to examine the online experience by combining design features and social factors. The results of their research show that perceived usefulness and perceived easiness are essential factors that enhance the online experience of users with smart applications. Overall, previous studies in this field suggest that the adoption of VR technology affects subjective wellbeing; therefore, planners, activists, and tourism policy-makers need to consider the capabilities of VR and MIS together. This is important because Chen and Lin (2019) believe that the experience and the state of flow in people when using VR have a significant effect on stimulating tourists to a real visit of a destination. Earlier research underlined that emotional marketing, brand awareness and word-of-mouth advertising have a positive and significant effect on the intention to buy (Ismagilova et al. 2020, Anwer et al., 2021). In addition, Mariani et al. (2016) stated that the word-of-mouth advertising through social media networks such as Facebook, Twitter and YouTube play an essential role in attracting more tourists to the tourism destination with the most desirable image, forming the attitude of tourists and their behavioural tendencies.

## SMMAs in the context of VR

With the expansion of MIS, social media has become increasingly popular as it allows people to interact freely with others and offers multiple ways for marketers to interact with consumers (Appel et al., 2020; Hudson et al. 2015; Weill, and Olson, 1989). The

number of social media has increased rapidly in recent years and they have enabled social activities in online and global virtual space, created different and new substrates for different companies and brands (Pelet et al., 2017; Fan et al., 2019; Suanpang, 2020). MIS is a system that collects different data from information systems inside the organization. Also, it processes them and provides a tool for managers to view and explore the information they need (Karim, 2011). In creating connection tourism, a and interaction between consumer behaviour and brands through social media is a very complex and challenging task (Leung et al., 2015; Kozak et al., 2018). Therefore, social media are networks that offer and promote tourism destinations by allowing users to create and share content in a short time and cost (Munar, 2012; Kim et al., 2017; Majidian et al., 2021). Social media provide a lot of information for tourists about attractions and tourist facilities before the trip. In studies of McGowan et al. (2012) and Curran and Lennon (2011), society's attitude towards social media platforms, easiness of use, their usefulness, user friendly as well as enjoying and entertaining have been mentioned as the most influential factors in the attitude and behaviour of people in using social media (McGowanet al., 2012; Curran & Lennon, 2011). Considering the above discussion, the following hypotheses can be developed:

**H1**: MIS has a positive effect on more use of SMMAs.

H2: MIS has a positive effect on the perceived easiness of SMMAs

**H3**: MIS has a positive and significant effect on the perceived usefulness of SMMAs

**H4**: MIS has a positive effect on the perceived enjoyment of SMMAs

**H5**. SMMAs have a positive effect on perceived easiness.

**H6**. SMMAs have a positive effect on perceived usefulness.

**H7**. SMMAs have a positive effect on perceived enjoyment.

## Virtual reality (VR)

Traditionally, visiting a place demands a presence in that destination. physical However, with the advent of new received technologies, virtual visits recognition. The feeling of physical presence in one place can be induced in the virtual visitor as much as possible. The purpose of VR is to bring the virtual presence of users closer to the sense of real presence in tourist destinations and encourage people to travel physically to the destination (Kim et al., 2014; Assaker, 2020). This is possible with the help of VR glasses, a combination of media and technology that enables people to interact with the simulated computer environment when using it (Herz & Rauschnabel, 2019). VR is moving into a phase of further innovation and new applications for technology (Kardong-Edgren et al., 2019). In this technology, visual content and other different meanings are produced entirely by the computer (Pizzi et al., 2019; Tussyadiah et al., 2018; Falahatgar., 2021). Virtual travel can also be an alternative to visiting inaccessible places that humans aspire to reach. In addition, virtual visits to many sensitive tourist sites can help maintain the sustainability and longevity of the facility (e.g., buildings such as cathedrals, environmentally conservation areas, etc) (Manghisi et al., 2018). One of the most popular VR experiences is the "Virtual Tour Multimedia Information Solution", which is 360-degree panoramic pictures of different parts of a tourist attraction. Users can view their surroundings 360-degrees by selecting the desired location of the introduced tourist attraction (Li, 2017). In summary, VR cannot replace real tourism, but it can create additional value for (potential) travelers (El Beheiry et al., 2019).

## The Technology Acceptance Model (TAM)

The Technology Acceptance Model (TAM) implies that perceived usefulness and perceived easiness both refer to users' perceptions and attitudes toward technology. In other words, perceived usefulness refers to

the degree to which technology can improve job performance (Kwon et al., 2014; Ramayah & Lo., 2007). Perceived easiness refers to the level or degree to which a person believes that the use of the system is without difficulty and the need for much effort (Ramayah, 2006). When users encounter a new technology, their eagerness to accept and apply it, through their understanding of the usefulness and easiness of using the system is predicted. Characteristics such as the perceived easiness, perceived usefulness, and perceived enjoyment of technology are prerequisites to put the person in a flow state. When a technology has these capabilities, it is accepted by people (Baabdullah, 2018; Disztinger et al., 2017). Perceived usefulness focuses on people's beliefs in the decisionmaking process and the usefulness of a system. In other words, perceived usefulness refers to a person's belief that using a particular system improves performance (Kwon et al., 2014). In other words, it refers to improving and enhancing the performance of individuals in using a particular system, which many studies have examined its effect on the intention to use (Weill & Olson, 1989; Horst et al., 2007). According to the Technology Acceptance Model (TAM), individuals form their intentions to use information technology based on their cognitive assessment of how technology will improve their performance (Polančič et al., 2010). Accounting on the above discussion, the following hypotheses are developed:

**H8**: Perceived easiness has a positive effect on flow state.

**H9**: Perceived usefulness has a positive effect on Flow State.

## **Perceived Enjoyment**

Social media networks are a hedonistic information system that users apply with strong motivation. Because through social media, users step into another world where they can experience a positive feeling by sharing information, writing blogs, playing online games, and interacting with friends (Sun et al., 2014). Studies showed that perceived enjoyment has a positive effect on perceived easiness and behavioural intention (Calisir et al., 2013). In fact, the feeling of pleasure comes from the excitement of using technology, regardless of the consequences of using it. Thus, the experience of a destination using the intervention of technology such as VR can also be considered an enjoyable activity, as it offers customers a unique way to feel about a destination they have never experienced before (Vishwakarma et al., 2020). Lee et al. (2019) believe that perceived enjoyment is the degree to which the use of information technology as entertainment is perceived. Contrary to the perceived usefulness and perceived easiness which are external motivations, perceived enjoyment is considered an intrinsic motivation for the use of technology. Thus, we can conclude that: H10: Perceived enjoyment has a positive

effect on flow state.

## **Flow State**

One of the situations people experience when interacting with virtual technologies is the flow state and being immersed in that space (Hu et al., 2019). A sense of flow is an experience involving a complete engagement in an activity and the creation of an inner state that results in desirable degrees of user (Csikszentmihalyi, performance 1990; Sherman & Craig, 2019; Jackson, 1995). When a person performs a certain activity with a peak of interest and mental conflict, a state of flow is formed. In this situation, a person does not feel the passage of time and when returns to the normal state, he realizes the state that had lost (Hong et al., 2019). Moreover, flow state is considered as a key factor in the theoretical framework of pleasure to study the behaviour of technology users and can affect the behavioural intention of people who experience this feeling (García-Jurado, 2018). Understanding the flow state control factors can help ecommerce managers to increase customer experience and satisfaction (Hoodi et al., 2023), which help increase purchases, repurchases and disseminate positive wordof-mouth (Herrando et al., 2018). The state of

flow that people experience is a result of their use of virtual environment which has a significant effect on motivating virtual tourists to visit a real tourism destination (Chen & Yoon, 2019; Perez-Vega, et al. 2018). Based on the above discussion the following hypotheses can be formed: H11: Flow state has a positive effect on

subjective well-being.

**H12**: Flow state has a positive effect on continued use.

## Subjective well-being

Subjective well-being is a broader category of phenomenon that includes the emotional response of individuals, the scope of satisfaction and global judgment of life satisfaction. It refers to the efforts of individuals to perfection and promotion in the realization of individual talents and abilities (Saayman et al., 2018). Subjective well-being can be defined as the experience of happiness that includes life satisfaction and positive impact. It also includes all the positive and negative assessments people make about their lives (Martínez et al., 2019; Chen et al., 2019). It also consists of two essential components such as emotional wellbeing, to assess a person's feelings, and cognitive well-being, to measure a person's satisfaction with life (Chen et al., 2019; Gao et al., 2017). Zhou and Zhang (2019) believe there is a direct relationship between virtual technologies and subjective well-being. This means that users interact with this technology to achieve peace of mind due to the attractive environment and the ease and convenience of use. Therefore, people with low levels of subjective well-being can use technology to improve their subjective well-being (Yoon et al., 2014). In this study, perceived easiness, perceived perceived usefulness, and enjoyment are considered to be a factor that leads to subjective well-being when using VR technology. Moreover, in this research, the use of VR indirectly increases the subjective well-being of users of social networks. Therefore, we think that subjective well-being affects both variables of future

visitation and continued use simultaneously. We propose the following hypotheses:

**H13**. Subjective well-being has a positive effect on continued use.

**H14**. Subjective well-being has a positive effect on future visitation.

## **Continued Use**

Satisfaction and continued use of technology is a situation that occurs to consumers differently. The level of consumer satisfaction and willingness to continue using is one of the most critical factors that leads a statistical community to the maximum use of a technology (French et al., 2017). Fulfilling the users' wants and needs and creating a positive attitude, ensures the continued use of technology. Although the adoption of new technology is the first important step, the continued and sustainable use of that technology is the basis of its success (Steelman & Soror, 2017). There are many factors influencing consumers' willingness to continue using technology and hedonic motivation, among these factors we have considered perceived easiness, perceived usefulness, and perceived enjoyment. The hedonic motivation system with three dimensions of easiness, usefulness, and enjoyment, causes people to be in a state of flow when interacting with this type of technology (Ryu et al., 2010; Tamilmani et al., 2019; Allam et al., 2019). Thus, we can propose that:

**H15**. Continued use has a positive effect on future visitation.

## Future visitation

If tourists are satisfied and enjoyed of their first travel experience in a destination, they most likely will have the tendency to revisit again or recommend it to others (Zeng & Yi Man, 2021). However, it is not unreasonable to expect that improving the

image of the destination is a fundamental way to have future visitation, and efforts to create and enhance the image of the destination may facilitate visitation behaviours and. accordingly contribute to the success of destination in developing tourism (Htun et al., 2015). Therefore, managers of tourist destinations should work on the internal and basic elements of the destination image such as advertising, promotion, new attractions as a tool to improve the destination image (Artuger & Cetinsoz, 2017). Behavioural intentions have motivational effects on behaviour, therefore behavioural intentions are seen as the closest predictor of behaviour (Malik et al., 2013; Lee, 2009). Re-visiting or recommending a place to others usually refers to tourist loyalty in the literature and is one of the vital factors in measuring marketing strategies. Re-visiting not only provides a steady source of revenue but may also include recommended advertising. Satisfied customers will likely become loyal customers (Chin et al., 2011). The degree of loyalty to the destination is often reflected in the intentions of tourists to visit the destination and their willingness to recommend that destination (Chen & Tsai, 2007). Chen and Tsai (2007) stated that tourist behaviour includes destination selection, post-visit evaluations, and future behavioural intentions. In fact, the evaluation of future tourist behavioural intentions refers to tourists' judgments about the likelihood of visiting the same destination and their willingness to recommend it to others (Wang et al., 2019). On this account, we propose the following hypotheses:

**H16**. Perceived easiness has a positive effect on future visitation

**H17**. Perceived usefulness has a positive effect on future visitation

**H18**. Perceived enjoyment has a positive effect on future visitation

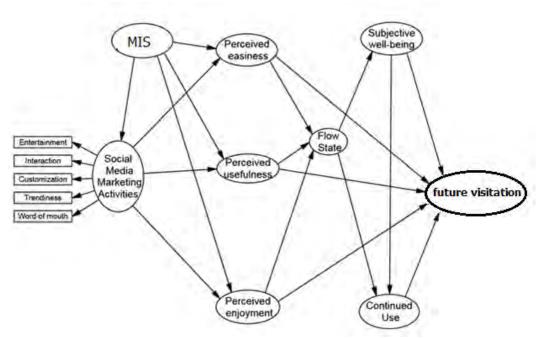


Figure 1. Conceptual research model

SMMAs= Social Media Marketing Activities, MIS= Management Information System, PE= Perceived easiness PU=Perceived usefulness, PN= Perceived enjoyment, FS= Flow State, SW= Subjective well-being, CU= Continued Use, VF= Future visitation.

This study presents a comprehensive research model, specifically tailored to the unique characteristics of the Iranian tourism industry. In developing the model, we have drawn upon the three highly regarded models in the field of tourism research, including the models proposed by Kim & Hall (2019), Lin & Chen (2019) and Seo and Park (2018).

#### Methodology

#### **Research design, data and sample**

To ensure a robust research process, a quantitative research design utilizing an online survey was employed to conduct this study. The statistical population consisted of European tourists who had visited Iran in the past and possessed experience utilizing VR technology in their travels. Specifically targeting German and French tourists, as they represent the primary traditional European markets for Iran, a convenience non-random sampling method was utilized due to the extensive and dispersed nature of this population. According to Dabbie (2016), convenience sampling is often the preferred method of choice when it is difficult to access a target population due to its diversity and accessibility. In addition, non-probability sampling was preferred in order to target respondents with the qualifications needed to participate in this study. The search focused on tourists who have previously visited Iran and utilized VR technology during their

travels, with those of German and French nationalities being given priority. The survey questionnaire used to collect the data included items extracted from prior studies (See Table 1), with adjustments made to align with the objectives of this study. To source respondents for the online survey, Facebook and Instagram were utilized to obtain suitable samples of European tourists, with searches conducted using the keywords "Germany" and "France." The completion of the questionnaire was achieved by reaching out to potential candidates, and in line with Cochran's maximum number recommendation, 384 completed gathered. questionnaires were Despite distribution efforts at 407, after incomplete questionnaires were eliminated during the cleaning stage, a total of 384 acceptable questionnaires were included for analysis. The data collection phase took place between the beginning of April and end of June 2020, and the primary objective of the study was to evaluate MIS impact on SMMAs.

In this study, the factors influencing subjective well-being of virtual reality users were investigated, including perceived easiness, perceived usefulness, and perceived enjoyment as a precursor to achieving a state of flow. It was found that the use of virtual reality can indirectly enhance one's subjective well-being when engaging with social networks. Additionally, the current model reveals that subjective well-being plays a vital role in determining both Future visitation and Continued Use. By considering these insights, we can gain a better understanding of the multifaceted effects of virtual reality on users' well-being, encouraging future research in this area.

In addition to its impact on SMMAs, MIS also influences 7 other variables simultaneously. According to the statistical Perceived easiness, data. Perceived usefulness, and Perceived enjoyment have a positive and significant impact on the Flow State variable. Furthermore, the Flow State variable also has a positive and significant impact on the Subjective well-being and Continued Use variables. Additionally, the Subjective well-being variable has a positive and significant effect on Continued Use, which in turn has an impact on Future visitation variable. In other words, it can be concluded that the simultaneous use of SMMAs and MIS improves tourism and encourages repeat visits.

## Measurement variables

In this study, SMMAs have been measured with five variables (Entertainment, Interaction, Customization, Trendiness, and Word-of-mouth) with 10 items from Chen and Lin (2019) study. The effects of MIS variable (The real and virtual effects) has been evaluated with 4 items from Kiradoo (2020) and Campos et al. (2007) studies. Virtual reality (VR) was measured using (Perceived easiness, Perceived usefulness, and Perceived enjoyment) with 9 items from Kim and Hall (2019) research. Flow state was measured with 3 items from Herrando et al. (2018). Subjective well-being was measured with 3 items from Kim et al. (2020). Continued use was measured with 3 items from French et al. (2017) study. Finally, future visitation variable was measured with 3 items from Zeng and Yi Man (2021).

In this study, the researcher measured SMMAs using five variables: Entertainment, Interaction, Customization, Trendiness, and Word of mouth. These variables are all still relevant and important in the context of virtual reality. The study aims to demonstrate that social networks and management information systems (MIS) are becoming more interconnected. One example of this can be seen with Facebook, a company that invests in both social networking and virtual reality. However, this trend is not limited to Facebook and is happening across industries. The model presented in the research is the result of innovation, but it builds upon and completes previous models.

Our research model is built on a strong theoretical foundation and is designed to capture the unique features of the Iranian tourism industry. We aim to identify the key drivers of success in the industry, including factors such as Social Media Marketing Activates, Managing Information System, and the quality of tourist experiences.

Our research goes beyond the traditional conceptualization of tourism research, incorporating a range of innovative methodologies and approaches, including qualitative research methods, statistical survey techniques. analysis, and By combining these different methods, we aim to provide a holistic understanding of the Iranian tourism landscape and to generate insights that will be useful to practitioners and policymakers alike.

Overall, our research model promises to make a significant contribution to the field of tourism research, providing valuable insights that will inform future research and development in this important field. We believe that our research will have important implications for the Iranian tourism industry, helping to drive growth and innovation in this vibrant and exciting sector.

## Measurement for variable 'and items

tems		Variable	Dimensions
•	Using social media about a tourism destination is much fun.	Entertainment (Chen & Lin, 2019)	Social Medi Marketing
•	The content shown on social media about the destination is attractive		Activities (SMMAs)
•	It is easy to express my opinion on social media about the destination and talk or exchange views with others through social media.	Interaction (Chen & Lin, 2019)	
٠	Social media allows sharing information with others.		
•	The use of social media for tourism destinations has become widespread.	Trendiness (Chen & Lin, 2019)	
•	The content displayed on social media about the destination contains the latest information.	~	
•	Social media offers certain information & unique services about tourism destinations. Social media provides the information I need about a	Customization (Chen & Lin, 2019)	
	destination.		
•	I want to share information about brands, products, or services of the destination with my friends on social media. I want to upload social media content about the	Word-of-Mouth Advertising (Chen & Lin, 2019)	
•	destination on my blog or personal pages and I recommend it to others.		
•	By using MIS, I can manage to use SMMAs and virtual travel more.	The virtual effects (Campos et al., 2007)	Management Information System. (MIS)
•	By using MIS, my presence in the real activities of society has diminished.	The real effects of MIS (Kiradoo, 2020)	
٠	My mastery of information technology has increased with the expansion of MIS.	7	
•	By using MIS, my travels have decreased, and my knowledge of tourist destinations have increased via VR.		
•	It is easy for me to understand the function of VR and the application of VR does not require mental effort.	Perceived easiness (Kim & Hall, 2019)	Virtual realit
٠	I think using VR technology is easy and accessible.	137	(VR)
•	When using VR activities, it is easy to get what I want.		
٠	I gain knowledge when using VR and interacting with		
	VR technology is helpful in gathering information.	Perceived usefulness	
•	Using VR is beneficial.	(Kim & Hall, 2019)	
•	Using VR technology allows me to connect with other users		
•	VR is enjoyable for me.	Perceived enjoyment	
•	VR is exciting for me.	(Kim & Hall, 2019)	
•	VR is similar to entertainment and makes me happy.		
•	When using VR, I am totally immersed in it and do not	Flow state	
	feel the passage of time.	(Herrando et al., 2018)	
٠	When using VR, I forget all my worries & concerns.		
•	I forget where I am when doing VR activities.	<u> </u>	
٠	VR is a part of my ideal life.	Subjective well-being	
٠	My living conditions and quality of life are excellent	(Kim et al., 2020)	
•	when working with VR and I am satisfied with my life. So far, I have achieved every important thing I wanted to do while interacting with VR technology.		
•	I will use VR technology in the future.	Continued Use	
	I WITH USE VIX LECTINOTORY III LITE TULUTE.	Commune USC	

Items		Variable	Dimensions
•	In the future, I will update the activities related to VR.	(French et al., 2017)	
•	I will put VR in my travel plans.		
•	VR encourages me to travel in the future.	Future visitation	
•	VR makes me interested in tourism destination.	(Zeng and Yi Man (2021).)	)
•	VR introduces me to new destinations, and I would		
	recommend it to others.		

#### **Data Analysis**

We used SPSS (version 23) and AMOS software to analyse the data. AMOS is a powerful structural equation modelling software which goes beyond the usual capabilities of modelling software. The main reason for using AMOS in this study was that the data were normally distributed as this software is more appropriate when the research data is normal. The inferential data has been analysed using the Cronbach's alpha coefficient for measuring the internal consistency of the questionnaire. The KMO and Bartlett tests (See Table 2) were exploited to determine the appropriateness of the sample size and separation of the factors, respectively, and to determine the causal relationship between the variables, the structural equation modelling method was implemented.

#### Table 2.

KMO and Bartlett's Test

Kaiser-Meyer-Olkin Measure	Kaiser-Meyer-Olkin Measure of Sampling Adequacy.			
Bartlett's Test of	Bartlett's Test of Approx. Chi-Square			
Sphericity	Df	561		
	Sig.	.000		

### Findings

The structural equations are based on the analysis of covariance structures, in order to analyse the normality of the data in AMOS software, the Kurtosis index between -7 and +7 is

the normal distribution and the Skewness index between -3 and 3 is the normal distribution. In order to get acquainted with the respondents, their demographic variables such as: gender, age and education are presented in Table (3).

#### Table 3.

Survev	respondents	' demogra	phic	profiles
500,009	respondents	ciente gi ci	price	projuco

Demographics	Categories	Frequency N=384	Percent
Gender	female	221	57.6
	Male	163	42.4
Age	20-30	92	24.0
	30-40	118	30.7
	40-50	63	16.4
	50 and over	111	28.9
Education	Diploma & Less than diploma	133	34.6
	Associate degree	117	30.5
	Bachelor's degree	70	18.2
	Master's degree and higher	64	16.7

#### Validity and reliability of research model

In order to determine the content validity and reliability of the questionnaire, experts' opinions

and Cronbach's alpha were used. Cronbach's alpha for all structures of this research is more than 0.70 (See Table 4).

Variables	Items	Loading	Cronbach's Alpha	CR	AVE	
	SM1	0.616	-			
-	SM2	0.751				
-	SM3	0.678				
-	SM4	0.810				
Social Media -	SM5	0.875	0.024	0.020	0.577	
Marketing Activities -	SM6	0.855		0.929	0.567	
(SMMAs) -	SM7	0.759				
-	SM8	0.880				
-	SM9	0.635				
-	SM10	0.734				
	MIS1	.816				
The effect of MIS	MIS2	0.879	0.907	0.839	0.636	
-	MIS3	0.860				
	PE1	0.545				
Perceived Easiness	PE2	0.903	0.855	0.830	0.630	
	PE3	0.884				
	PU1	0.757				
Perceived Usefulness	PU2	0.911	0.926	0.821	0.606	
-	PU3	0.927				
	PN1	0.833	/			
Perceived enjoyment	PN2	0.714	0.888	0.820	0.603	
5.5	PN3	0.757				
	FS1	0.778	1			
Flow State	FS2	0.832	0.824	0.829	0.620	
-	FS3	0.813				
~	SW1	0.909	$\sim$			
Subjective Well	SW2	0.889	0.912	0.908	0.768	
Being -	SW3	0.827				
	CU1	0.678	ALX.			
Continued Use	CU2	0.754	0.856	0.798	0.573	
-	CU3	0.900			0.070	
	VF1	0.948	1			
Future visitation	VF2	0.919	0.946	0.902	0.754	
	VF3	0.755			0	

## Table 4.

Confirmatory Factor Analysis: validity and reliability indexes

In order to determine the validity and reliability of the model measurement section, several indicators have measured suitability shows the model fit indices. because the analysis of the model measurement

4

### Table 5.

Fit indices	Index name	Allowance amount	First fit	Final fit
Absolute-fit	CMIN/DF( Normed Chi-square Index)	5<	5.817	4.267
	RMSEA (Root Mean Squared Error of	1<	0.112	0.092
	Approximation)			
	GFI (Goodness of Fit Index)	0.70>	0.666	0.755
Incremental-	AGFI (Adjusted Goodness of Fit Index)	0.70>	0.595	0.701
fit index	CFI (Comparative Fit Index)	0.70>	0.815	0.875
	NFI (Normed Fit Index)	0.70>	0.786	0.844
	TLI (Non- Normed Fit Index)	0.70>	0.788	0.856

## **Path Analysis**

18

Future visitation

<----

As mentioned before, this research is based 18 main hypotheses and 3 mediator on hypotheses. To study these hypotheses, the path analysis method has been used in AMOS

software. The significance levels for testing these hypotheses are given in Table 6 and Fig 2. The basis for confirming the hypotheses is that the significance level (p-value) for them is smaller than 0.05 and the path coefficient is also positive.

0.173

.001

Confirmation

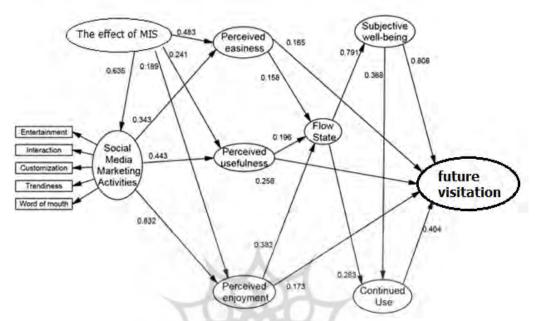


	Figure 2. Research Hypotheses Test						
Table 6.	-						
The study re	esearch hypotheses	M					
Hypothesis		Pat	th	Estimate	Р	Results	
1	Social Media	<	The Effect of MIS	0.635	.001	Confirmation	
	Marketing Activities		K N				
	(SMMAs)		V \				
2	Perceived Easiness	<	The Effect of MIS	0.483	.001	Confirmation	
3	Perceived Usefulness	<	The Effect of MIS	0.241	.001	Confirmation	
4	Perceived Enjoyment	<	The Effect of MIS	0.189	.001	Confirmation	
5	Perceived Easiness	<	Social Media Marketing	0.343	.001	Confirmation	
			Activities (SMMAs)				
6	Perceived Usefulness	<	Social Media Marketing	0.443	.001	Confirmation	
		0	Activities (SMMAs)				
7	Perceived Enjoyment	<	Social Media Marketing	0.832	.001	Confirmation	
			Activities (SMMAs)				
8	Flow State	<	Perceived Easiness	0.158	.001	Confirmation	
9	Flow State	<	Perceived Usefulness	0.258	.001	Confirmation	
10	Flow State	<	Perceived Enjoyment	0.383	.001	Confirmation	
11	Subjective Well-	<	Flow State	0.791	.001	Confirmation	
	Being						
12	Continued Use	<	Flow State	0.282	.001	Confirmation	
13	Continued Use	<	Subjective Well-Being	0.368	.001	Confirmation	
14	Future visitation	<	Subjective Well-Being	0.080	.036	Confirmation	
15	Future visitation	<	Continued Use	0.404	.001	Confirmation	
16	Future visitation	<	Perceived Easiness	0.165	.001	Confirmation	
17	Future visitation	<	Perceived Usefulness	0.196	.001	Confirmation	

Perceived Enjoyment

## **Mediator Hypotheses**

**H19**. Social media marketing activities have a significant and positive impact on future visitation through perceived easiness.

#### Table 7.

The study research mediator hypotheses

H20. Social media marketing activities have a significant and positive impact on future visitation through perceived Usefulness.H20. Social media marketing activities have a significant and positive impact on future visitation through perceived Enjoyment.

Hypothesis		l	Estimate	Р	Results	
19	Perceived Easiness <		Social Media Marketing	0.343	.001	Confirmation
		Activities				_
	Future visitation	<	Perceived Easiness	0.165	.001	-
20	Perceived Usefulness	< Social Media Marketi		0.443	.001	Confirmation
		Activities				_
	Future visitation	<	Perceived Usefulness	0.196	.001	-
21	Perceived Enjoyment	<	Social Media Marketing	0.832	.001	Confirmation
	Activities		Activities			
	Future visitation	<	Perceived Enjoyment	0.173	.001	-

#### **Pearson Correlation Coefficient Test**

The results of Pearson correlation test are presented in Table (8). As can be seen, all

relationships are positive and significant, and the resulting P value is less than 5% error level.

#### Table 8.

Pearson Correlation Coefficient											
Pearson	SM	MIS	PE	PU	PN	FS	SW	CU	VF		
Correlation		$\langle \rangle$	<u>o</u>		$\sim$						
Coefficient		X	Pt.		Y						
SM	1	5	7-74		7						
MIS	0.740	1									
PC	0.694	0.746	1	JT							
PU	0.633	0.592	0.600								
PN	0.808	0.679	0.644	0.609	1						
FS	0.749	0.588	0.565	0.583	0.661	1					
SW	0.789	0.658	0.621	0.592	0.728	0.727	1				
CU	0.730	0.686	0.633	0.598	0.687	0.580	0.613	1			
VF	0.717	0.705	0.663	0.648	0.703	0.589	0.643	0.753	1		

#### Discussion

This study showed that tourism through VR plays an essential and fundamental role along with MIS. As the results of this study showed, the use of MIS had a positive and significant effect on more use of SMMAs, perceived easiness, and perceived usefulness of SMMAs. The findings also indicated that MIS had a positive effect on the perceived enjoyment of SMMAs. These findings are consistent with the research of Kiradoo (2020), Campos et al. (2007). VR also provides the ground for the development of real tourism. In the meantime, the introduction of VR through social media networks has become essential. Moreover, the results of this study also confirmed that SMMAs have a positive and

significant effect on perceived easiness, perceived usefulness and perceived enjoyment. This could be considered a unique contribution because previous studies have not investigated this relationship within the context of tourist destinations. The results of this study showed that the perceived easiness, perceived usefulness, and perceived enjoyment have a positive and significant effect on the flow state, as well as, the flow state has a significant positive effect on subjective well-being and continued use of VR. This part of the research is consistent with the findings of Kim and Hall (2019). Furthermore, subjective well-being significantly affects the continued use of VR and future visitation. Also Continued use of VR has a significant effect on

future visitation as well as, the variable of future visitation intention has a positive effect on perceived easiness, perceived usefulness and perceived enjoyment. Moreover, the findings illustrated that subjective well-being and constant use have a positive and significant effect on increasing the number of real tourists. This research provides evidence that VR technology not only stimulates the actual travel but also provides a new perspective for studies related to VR technology. Therefore, VR can contain the same excitement and pleasure of travel and an authentic experience to some extent, and increase people's satisfaction with life, as well as improve future visitation.

In the study of Chen and Lin (2019), the variable of SMMAs was investigated by two factors of social identification and perceived value, but in this research SMMAs affect three factors of perceived easiness, perceived usefulness, and perceived enjoyment. Also, this research enhances the model of Kim and Hall (2019). In this study, in addition to the mentioned variables in Kim and Hall's research model, the effect of MIS on SMMAs has been examined. In addition, future visitation variable and its effect on perceived easiness, perceived usefulness, and perceived enjoyment has been investigated. Also, in this study, SMMAs have been investigated in the context of VR consists of entertainment, interaction, customization, trendiness, and word-of-mouth. These variables have not been studies simultaneously in literature. Our study contributes to the advancement of knowledge from both customers' experience and technology perspectives.

The article discusses ten items related to SMMAs, as presented by Chen & Lin (2019), in an effort to provide a comprehensive understanding of this variable. These items delve into the intricacies of SMMAs and offer insights into their various aspects, thereby enriching our knowledge and appreciation of this important concept.

The study presents an investigation on the impact of SMMAs in the context of virtual reality (VR) on tourism. Five variables, namely entertainment, interaction, customization, trendiness, and word of mouth, were measured, emphasizing the merging of social networks with VR. Additionally, the study examines the simultaneous effects of perceived usefulness, enjoyment, easiness, flow state, continued use, and future visitation of tourists. Results showed that the use of virtual reality in tourism social networks can lead to increased interest in future visitation, presenting opportunities for the tourism industry to use VR and SMMAs to promote and attract tourists.

Furthermore, the study highlights the role of SMMAs as a tool to better introduce tourism destinations in the post-pandemic era. The article discusses the challenges faced by the tourism industry and potential solutions. It emphasizes the prevalence of MIS in increasing the use of social networks, and the provision of virtual reality in platforms such as Facebook, enabling tourists to imagine themselves in destinations through virtual reality experiences. The study proposes a model that innovatively builds upon previous models, emphasizing the importance of virtual reality in the context of social networks.

In summary, the study presents a rich and meaningful discussion on the merging of social networks with virtual reality and the potential for utilizing these tools in the tourism industry. It highlights the increased prevalence and importance of social networks and virtual reality experiences in the post-pandemic era, providing managers and planners of the tourism industry with new strategies and marketing plans to enhance tourism activities.

#### **Conclusion and Implications**

This study concludes that MIS collects. provides, and prepares relevant information for management and tourism through VR plays an important and fundamental role and it should be considered as priority in destination management. The study findings suggest that SMMAs through VR foster future visitation and improves destinations' image. VR technologies and its easiness to use have the power to enhance the flow state and subjective well-being and it is an excellent marketing tool to be used in the MIS activities to provoke demand and recovery.

In other word, this study discusses the importance of using Management Information Systems (MIS) in tourism and destination management. The study suggests that MIS is essential for collecting, providing and preparing relevant information for management and that virtual reality (VR) plays a significant role in this process. The study also found that using VR in SMMAs can have a positive impact on attracting future visitors and improving the image of destinations. Additionally, the use of VR technology can enhance the flow state and overall well-being, making it an effective marketing tool to stimulate demand and recovery. Overall, this study highlights the value of incorporating VR and MIS activities into destination management strategies as a priority.

#### **Theoretical implications**

In the new era, all businesses are moving towards VR, and the tourism industry has no exception. With the expansion of MIS and the virtualization of most businesses, this trend has taken an upward trend and the use of social networks has increased. Despite the growing importance of VR tourism as an enjoyable experience (Tom Dieck et al., 2018), research on hedonic motivation systems is limited. Thus, the current study offers several valuable insights into the theory formation and verification of the Hedonic Motivation System Adoption Model (HMSAM). Theoretically, this research has validated that the flow state can be an essential mediator in the subjective well-being and continued usage platforms of hedonic motivation systems and future visitation. The study further confirmed that the SMMAs and flow state are the critical factors for hedonic motivation systems. In other words, people are more likely to use VR tourism continuously if they receive subjective well-being from using SMMAs. Interestingly, the visitor group has a significant relationship between the technology adaption theories (perceived easiness, perceived usefulness, and perceived enjoyment) and SMMAs than the nonvisitor group. The finding of the significant effect of SMMAs on flow state enhances the literature and extends the findings of previous studies on the relation between subjective well-being, flow and continued usage to the VR tourism context and future visitation. Moreover, the strong association between SMMAs and flow state in this study theoretically demonstrates that VR tourism content is closely related to the emotional

immersive experience as hedonic factors. This result substantially enlarges the findings of previous literature on the relation between the technology adaption theories and flow experience. This result indicates that our main contribution is to offer and provide empirical support for a new theoretical model, the HMSAM, which was found to predict the behaviour of SMMAs by this study. Furthermore, this research found the strongest association between SMMAs and future visitation from VR provides a tremendous opportunity for theory building. This result expands the findings of previous research on the relation of flow experience to subjective well-being in continued usage.

#### **Managerial Implications**

The results of this research showed that VR in tourism social networks could lead to tourists' interest in the future. Therefore, the planners and managers of the tourism industry can use VR in social networks to promote and visit tourists in the future. Managers can provide the context for using VR in tourist attractions and facilities. The use of VR is considered one of the best tools for introducing tourism capabilities in marketing strategies and plans.

The findings suggest that social media content marketing producers should focus on generating hedonic motivations because the effects of perceived enjoyment, perceived usefulness and perceived easiness were found to significantly impact the flow state, subjective well-being and continued usage of VR tourism and the MIS has affected both SMMA, and technology adaption theories. That is, SMMAs through VR producers can design their content to have enjoyable elements using gamification so that consumers can get enjoyable experiences from VR, given that SMMAs are focused on entertainment, interaction, customization, and trendiness word-of-mouth influence. Therefore, VR tourism developers may increase consumers' subjective well-being by increasing their use of VR tourism. In other words, SMMAs can highlight VR tourism-related programs to achieve satisfaction by utilizing AI technology. According to the finding of this research, VR commercial sectors should focus on attributes of SMMAs if they want consumers to become immersed in VR tourism (Park et al, 2009). For example, social media marketers could promote VR products as knowledgeable, and beneficial activities through online, mobile, Tv, Radio, and websites. Additionally, the current study recommends that social media marketers and VR developers should make efforts to create VR content that is more enjoyable if developers need consumers to be completely absorbed in their VR tourism content. This could be done by creating VR content using drones or 360-degree cameras (Li, 2017).

Technicians can enhance their VR tourism content with audios, videos, and haptic images along with 3D printing technology so that consumers can get subjective well-being from using VR. Since the impact of flow state from SMMAs was found to be significant on future visitation, it is recommended that tourism managers and agents should motivate consumers by providing VR tourism activities with updates and improved usability. Given that consumers' continued use was influenced by their subjective well-being, VR business and practitioners should concentrate more on consumers' psychological well-being in VR consumer engagement strategies. The stronger influence of perceived usefulness, perceived easiness, and perceived enjoyment on flow state in visitors suggests that if VR stakeholders (e.g., local governments, communities. destination marketing organizations) want potential tourists to visit or re-visit their destinations, they should make the VR platforms and content more useful as tourist attractions and information sources with the help of SMMAs. This can be done by emphasizing the historical, educational, and sociocultural features of VR destinations, and may also provide opportunities to encourage potential tourists to less visited areas.

## Limitations and directions for future research

This research has some limitations which need to be acknowledged. First, due to the large size of Iran's tourism market, we only surveyed two countries, Germany and France. Other markets are also important to be considered. Future studies may need to focus on different markets in Asia, and north America which the use of VR technology in travel might be different. In order to better identify the effect of social media activities and the flow state on VR with the aim of increasing future visits, future studies can analyse the comparison of the model with alternative models so that they show the mediating roles specifically in the interest of tourists and their loyalty to visit the tourist destination. As a result, the current study model needs to be expanded. Future research should include respondents from sectors of tourism industry such as hotel sectors, airlines, and restaurants to reduce biasness. Finally, the role of emotional intelligence among tourists and how it affects their perception of the destination should be examined as it is a feature of the tourism industry in future.

## Acknowledgement

This study was supported by the Cultural Heritage, Handicrafts and Tourism Organization, Ministry of Communication, Technology and Information. The research budget was supported by Payame Noor University, Karaj Branch - Iran.

## References

- Abdelraheem, A., Hussaien, A., Mohammed, M., & Elbokhari, Y. (2021). The effect of information technology on the quality of accounting information. *Accounting*, 7(1), 191-196. DOI:10.5267/j.ac.2020.9.017
- Allam, H., Bliemel, M., Spiteri, L., Blustein, J., & Ali-Hassan, H. (2019). Applying a multidimensional hedonic concept of intrinsic motivation on social tagging tools: A theoretical model and empirical validation. *International journal of information* management, 45, 211-222. DOI: 10.1016/j.ijinfomgt.2018.11.005
- Anwer, A., Farooq, M., Minhas, S., & Butt, H. R. (2021). The Impact of Emotional Advertising on Consumer Buying Behavior for Apparel Products in Gujranwala. *REVISTA GEINTEC-GESTAO INOVACAO E TECNOLOGIAS*, 11(4), 5873-5888. DOI:10.47059/revistageintec.v11i4.2642
- Appel, G., Grewal, L., Hadi, R., & Stephen, A. T. (2020). The future of social media in marketing. *Journal of the Academy of Marketing science*, 48(1), 79-95. <u>https://doi.org/10.1007/s11747-019-00695-1</u>
- Aslan, I, & Cinar, o. (2018). The impact of Management Information Systems' effectiveness on innovation. isletme fonksiyonlarinda bazi temel uygulamalar ve, 99.
- Assaker, G. (2020). Age and gender differences in online travel reviews and user-generatedcontent (UGC) adoption: extending the technology acceptance model (TAM) with credibility theory. *Journal of Hospitality*

Marketing & Management, 29(4), 428-449. https://doi.org/10.1080/19368623.2019.165 3807

- Baskerville, R. L., & Myers, M. D. (2002). Information systems as a reference discipline. *Mis Quarterly*, 1-14. https://doi.org/10.2307/30036517
- Beck, J., Rainoldi, M., & Egger, R. (2019). Virtual reality in tourism: a state-of-the-art review. Tourism Review, 74(3), 586-612. https://doi.org/10.1108/TR-03-2017-0049
- Becta. (2005). School Management Information Systems and Value for Money. Coventry: Becta. [Online] Available: http://www.egovmonitor.com/reports/rep12 009.pdf. Accessed on 23rd February2011.
- Berhanu, K., & Raj, S. (2020). The trustworthiness of travel and tourism information sources of social media: perspectives of international tourists visiting Ethiopia. *Heliyon*, *6*(3), e03439. <u>https://doi.org/10.1016/j.heliyon.2020.e034</u>39
- Bogicevic, V., Seo, S., Kandampully, J. A., Liu, S. Q., & Rudd, N. A. (2019). Virtual reality presence as a preamble of tourism experience: The role of mental imagery. *Tourism Management*, 74, 55-64. <u>https://doi.org/10.1016/j.tourman.2019.02.009</u>
- Calisir, F., Atahan, L., & Saracoglu, M. (2013, October). Factors affecting social network sites usage on smartphones of students in Turkey. In *Proceedings of the world congress on engineering and computer science* (Vol. 2, No. 1, pp. 23-25).
- Campos, J. L., Nusseck, H. G., Wallraven, C., Mohler, B. J., & Bülthoff, H. H. (2007, November). Visualization and (mis) perceptions in virtual reality. In 10. Workshop Sichtsysteme: Visualisierung in der Simulationstechnik (pp. 10-14). Shaker. <u>https://hdl.handle.net/11858/00-001M-0000-0013-CB1F-9</u>
- Chen, C. C., & Yoon, S. (2019). Tourism as a pathway to the good life: Comparing the top–down and bottom–up effects. *Journal of Travel Research*, 58(5), 866-876. https://doi.org/10.1177/004728751877528
- Chen, C. F., & Tsai, D. (2007). How destination image and evaluative factors affect behavioral intentions?. *Tourism management*, 28(4), 1115-1122. https://doi.org/10.1016/j.tourman.2006.07.007

- Chen, S. C., & Lin, C. P. (2019). Understanding the effect of social media marketing activities: The mediation of social perceived identification. value. and satisfaction. Technological Forecasting and Social Change, 140, 22-32. https://doi.org/10.1016/j.techfore.2018.11.0 25
- Csikszentmihalyi, M. (1990). Flow: The Psychology of Optimal Experience: Steps toward Enhancing the Quality of Life. New York: Harper Collins Publishers.
- Ding, Y., & Keh, H. T. (2016). A re-examination of service standardization versus customization from the consumer's perspective. *Journal of Services Marketing*. 30 (1), 16-28. DOI: 10.1108/JSM-02-2015-0088
- Disztinger, P., Schlögl, S., & Groth, A. (2017). Technology acceptance of virtual reality for travel planning. In *Information and Communication Technologies in Tourism* 2017: Proceedings of the International Conference in Rome, Italy, January 24-26, 2017 (pp. 255-268). Springer International Publishing.

DOI:10.1007/978-3-319-51168-9\_19

- Doty, D. H., Wooldridge, B. R., Astakhova, M., Fagan, M. H., Marinina, M. G., Caldas, M. P., & Tunçalp, D. (2020). Passion as an excuse to procrastinate: A cross-cultural examination of the relationships between Obsessive Internet passion and procrastination. *Computers* in Human Behavior, 102, 103-111. https://doi.org/10.1016/j.chb.2019.08.014
- El Beheiry, M., Doutreligne, S., Caporal, C., Ostertag, C., Dahan, M., & Masson, J. B. (2019). Virtual reality: beyond visualization. *Journal of molecular biology*, 431(7), 1315-1321.

https://doi.org/10.1016/j.jmb.2019.01.033

- Falahatgar, S., Chamanzamin, M. R., & Taleghani, M. (2021). The Effect of Competitive Advantage Strategies on Customer Loyalty: Mediated role of Brand Identification and Brand Awareness (Case study: Parsian Insurance customers). *Journal* of System Management, 7(4), 229-252. <u>10.30495/jsm.2021.1943132.1550</u>
- Fan, D. X., Buhalis, D., & Lin, B. (2019). Tourists' online and face-to-face social contact and destination immersion. *E*-

*Review of Tourism Research*, *16*(2-3), 224-233. ISSN: 1941-5842

- Filip, F. G. (2007). Management information systems: managing the digital firm-authors: keneth c. Laudon and Jane p. Laudon (book review). *International Journal of Computers Communications & Control*, 2(1), 103-105. DOI:10.15837/ijccc.2007.1.2342
- French, A. M., Luo, X. R., & Bose, R. (2017). Toward a holistic understanding of continued use of social networking tourism: A mixed-methods approach. *Information & Management*, 54(6), 802-813. DOI:10.1016/j.im.2016.10.006
- GAO, L., Bai, X., & Park, A. (2017). Understanding sustained participation in virtual travel communities from the perspectives of is success model and flow theory. *Journal of Hospitality & Tourism Research*, 41(4), 475-509. https://doi.org/10.1177/1096348014563397
- García-Jurado, A., Castro-González, P., Torres-Jiménez, M., & Leal-Rodríguez, A. L. (2018). Evaluating the role of gamification and flow in e-consumers: millennials versus generation X. *Kybernetes*, 48(6), 1278-1300. DOI: 10.1108/K-07-2018-0350
- Godey, B., Manthiou, A., Pederzoli, D., Rokka,
  J., Aiello, G., Donvito, R., & Singh, R. (2016). Social media marketing efforts of luxury brands: Influence on brand equity and consumer behavior. *Journal of business research*, 69(12), 5833-5841. https://doi.org/10.1016/j.jbusres.2016.04.181
- Guttentag, D. A. (2010). Virtual reality: Applications and implications for tourism. *Tourism management*, 31(5), 637-651. DOI:10.1016/j.tourman.2009.07.003
- Hall, C. M. (2014). *Tourism and social marketing*. Routledge. Doi:<u>https://doi.org/10.4324</u>/9780203854259
- Hamad, A., & Jia, B. (2022). How Virtual Reality Technology Has Changed Our Lives: An Overview of the Current and Potential Applications and Limitations. *International Journal of Environmental Research and Public Health*, 19(18), 11278. doi: 10.3390/jjerph191811278
- Handzic, M. (2001). Does more information lead to better informing. *Proceedings of Informing Science 2001*, 251-256.
- Herrando, C., Jimenez-Martinez, J., & Martin de Hoyos, M. J. (2018). Surfing or flowing? How to retain e-customers on the internet.

*Spanish journal of marketing-esic*, 22(1), 2-21. DOI:10.1108/SJME-03-2018-006

- Herz, M., & Rauschnabel, P. A. (2019). Understanding the diffusion of virtual reality glasses: The role of media, fashion and technology. *Technological Forecasting and Social Change*, 138, 228-242. DOI: 10.1016/j.techfore.2018.09.008
- Hoodi, P., & Hasangholi Pouryasouri, T. (2023). Customer Experience Management: Scientometric Analysis to Record the Past and Illustrate the Future. Journal of System Management, 9(3), 299-312.
- Hudson, S., Roth, M. S., Madden, T. J., & Hudson, R. (2015). The effects of social media on emotions, brand relationship quality, and word of mouth: An empirical study of music festival attendees. *Tourism management*, 47, 68-76. https://doi.org/10.1016/j.tourman.2014.09.0 01
- Ismagilova, E., Slade, E. L., Rana, N. P., & Dwivedi, Y. K. (2020). The effect of electronic word of mouth communications on intention to buy: A meta-analysis. *Information Systems Frontiers*, 22, 1203-1226. DOI: 10.1007/s10796-019-09924-y
- Jeon, H. M., Yoo, S. R., & Kim, S. H. (2020). The relationships among experience, delight, and recollection for revisit intention in chocolate exposition. *Sustainability*, *12*(20), 8644. <u>https://doi.org/10.3390/su12208644</u>
- Karapetrovic, S., Willborn, W., 1998. Integration of quality and environmental management systems. *The TQM Magazine, 10 (3)*, 204– 213.

DOI:https://doi.org/10.1108/095447898102 14800

- Karim, A. J. (2011). The significance of management information systems for enhancing strategic and tactical planning. *JISTEM-Journal of Information Systems and Technology Management*, 8, 459-470. DOI: 10.4301/S1807-17752011000200011
- Kim, A. J., & Ko, E. (2012). Do social media marketing activities enhance customer equity? An empirical study of luxury fashion brand. *Journal of Business research*, 65(10), 1480-1486.

https://doi.org/10.1016/j.jbusres.2011.10.014

Kim, M. J., & Hall, C. M. (2019). A hedonic motivation model in virtual reality tourism: Comparing visitors and non-visitors. *International Journal of Information*  *Management*, 46, 236-249. https://doi.org/10.1016/j.ijinfomgt.2018.11. 016

- Kim, M. J., Lee, C. K., & Bonn, M. (2017). Obtaining a better understanding about travel-related purchase intentions among senior users of mobile social network sites. *International Journal of Information Management*, 37(5), 484-496. <u>https://doi.org/10.1016/j.ijinfomgt.2017.04.</u> <u>006</u>
- Kim, M. J., Lee, C. K., & Preis, M. W. (2020). The impact of innovation and gratification on authentic experience, subjective wellbeing, and behavioral intention in tourism virtual reality: The moderating role of technology readiness. *Telematics and Informatics*, 49, 101349. https://doi.org/10.1016/j.tele.2020.101349
- Kim, M. J., Lee, C. K., Chung, N., & Kim, W. G. (2014). Factors affecting online tourism group buying and the moderating role of loyalty. *Journal of Travel Research*, 53(3), 380-394.

https://doi.org/10.1177/004728751349783

- Kim, S. E., Lee, K. Y., Shin, S. I., & Yang, S. B. (2017). Effects of tourism information quality in social media on destination image formation: The case of Sina Weibo. *Information & management*, 54(6), 687-702. https://doi.org/10.1016/j.im.2017.02.009
- Kiradoo, G. (2020). A Study on Management Information Systems Role and Adoption in Managerial Decision Making. nternational Journal of Management (IJM), 11 (3), 114– 121. SSRN:

https://ssrn.com/abstract=3577432

- Kiyomarsi, E., Saeednia, H. R., & Alipour Darvishi, Z. (2021). The Effect of Advertising on Expectations and Perception of the Brand with Emphasis on the Mediating Role of Customer Experience Management in the Insurance Industry. *Journal of System Management*, 7(4), 183-204. 10.30495/jsm.2021.1943472.1562
- Kozak, M., Rita, P., & Bigné, E. (2018). New frontiers in tourism: destinations, resources, and managerial perspectives. *European Journal of Management and Business Economics*, 27(1), 2-5. https://doi.org/10.1108/EJMBE-03-2018-066
- Lee, J., Kim, J., & Choi, J. Y. (2019). The adoption of virtual reality devices: The technology acceptance model integrating

enjoyment, social interaction, and strength of the social ties. *Telematics and Informatics*, *39*, 37-48.

https://doi.org/10.1016/j.tele.2018.12.006

- Leung, X. Y., Bai, B., & Stahura, K. A. (2015). The marketing effectiveness of social media in the hotel industry: A comparison of Facebook and Twitter. *Journal of Hospitality* & *Tourism Research*, 39(2), 147-169. DOI: 10.1177/1096348012471381
- Li, R. Y. M. (2017). 5D GIS virtual heritage. *Procedia computer science*, 111, 294-300. https://doi.org/10.1016/j.procs.2017.06.066
- Loureiro, S. M. C., Guerreiro, J., & Ali, F. (2020). 20 years of research on virtual reality and augmented reality in tourism context: A textmining approach. *Tourism management*, 77, 104028.

DOI:10.1016/j.tourman.2019.104028

- Majidian, H., Mahmoudzadeh Vashan, M., & Hakimpour, H. (2021). Influencer Behavior in Social Media Marketing: Developing and Validating a New Model. *Journal of System Management*, 7(4), 271-287. 10.30495/jsm.2021.1943152.1552
- Mariani, M. M., Di Felice, M., & Mura, M. (2016). Facebook as a destination marketing tool: Evidence from Italian regional Destination Management Organizations. *Tourism management*, 54, 321-343. DOI: 10.1016/j.tourman.2015.12.008
- Martin, K., & Todorov, I. (2010). How will digital platforms be harnessed in 2010, and how will they change the way people interact with brands?. *Journal of Interactive Advertising*, *10*(2), 61-66. DOI:10.1080/15252019.2010.10722170
- McGowan, B. S., Wasko, M., Vartabedian, B. S.,
  Miller, R. S., Freiherr, D. D., &
  Abdolrasulnia, M. (2012). Understanding the factors that influence the adoption and meaningful use of social media by physicians to share medical information. *Journal of medical Internet research*, 14(5), e2138. DOI: 10.2196/jmir.2138
- Meng, B., & Han, H. (2018). Working-holiday tourism attributes and satisfaction in forming word-of-mouth and revisit intentions: Impact of quantity and quality of intergroup contact. *Journal of Destination Marketing & Management*, 9, 347-357.
  10.1016/j.jdmm.2018.03.009
- Mohamed, S., & Naby, A. E. (2017). Toward Applying Virtual Reality Technique as a

Promotional Tool Tourism in and Hospitality Services in Egypt. International Journal *Heritage*, Tourism of and 79-97. DOI: Hospitality, 11(2), 10.21608/ijhth.2017.30202

- Moro, S., Rita, P., Ramos, P., & Esmerado, J. (2019). Analysing recent augmented and virtual reality developments in tourism. *Journal of Hospitality and Tourism Technology*, *10*(4), 571-586. DOI: 10.1108/JHTT-07-2018-0059
- Morris, C., & brands like Hasbro, H. (2016). Virtual reality and the new sales experience. Available from: http://www.campaignlive.com/article/virtua l-reality-new-sales-experience/1392253
- Munar, A. M. (2012). Social media strategies and destination management. *Scandinavian journal of hospitality and tourism*, 12(2), 101-120. <u>https://doi.org/10.1080/15022250.2012.679</u> 047
- Nam, K. H., & Yeo, J. S. (2011). A Study on Consumers' Acceptance Process of Mobile Advertising. *Journal of Consumer Studies*, 22(4), 1-28.
- Park, N., Kee, K. F., & Valenzuela, S. (2009). Being immersed in social networking environment: Facebook groups, uses and gratifications, and social outcomes. *Cyberpsychology & behavior*, 12(6), 729-733. DOI:<u>10.1089/cpb.2009.0003</u>
- Pelet, J. É., Ettis, S., & Cowart, K. (2017). Optimal experience of flow enhanced by telepresence: Evidence from social media use. *Information & Management*, 54(1), 115-128.

https://doi.org/10.1016/j.im.2016.05.001

- Pizzi, G., Scarpi, D., Pichierri, M., & Vannucci, V. (2019). Virtual reality, real reactions?: Comparing consumers' perceptions and shopping orientation across physical and virtual-reality retail stores. *Computers in Human Behavior*, 96, 1-12. https://doi.org/10.1016/j.chb.2019.02.008
- Polančič, G., Heričko, M., & Rozman, I. (2010). An empirical examination of application frameworks success based on technology acceptance model. *Journal of systems and software*, 83(4), 574-584. DOI:10.1016/j.jss.2009.10.036
- Prodinger, B., & Neuhofer, B. (2022). Multisensory VR experiences in destination management. In *Information and*

Communication Technologies in Tourism 2022: Proceedings of the ENTER 2022 eTourism Conference, January 11–14, 2022 (pp. 162-173). Springer International Publishing.

- Ryu, K., Han, H., & Jang, S. (2010).
  Relationships among hedonic and utilitarian values, satisfaction and behavioral intentions in the fast-casual restaurant industry. *International journal of contemporary hospitality management*, 22(3), 416-432. DOI:10.1108/09596111011035981
- Saayman, M., Li, G., Uysal, M., & Song, H. (2018). Tourist satisfaction and subjective well-being: An index approach. *International Journal of Tourism Research*, 20(3), 388-399. https://doi.org/10.1002/jtr.2190
- Sano, K. (2015). An empirical study the effect of social media marketing activities upon customer satisfaction, positive word-ofmouth and commitment in indemnity insurance service. In *Proceedings International Marketing Trends Conference* (Vol. 27, No. 3, pp. 21-32).
- Schmenner, R.W.(1986). How can service businesses survive and prosper? Sloan Manag. Rev. 27 (3), 21–32. <u>PubMed</u>
- Scott, N., Laws, E., & Boksberger, P. (2009). The marketing of hospitality and leisure experiences. *Journal of Hospitality Marketing & Management*, *18*(2-3), 99-110. https://doi.org/10.1080/1936862080259012 6
- Seo, E. J., & Park, J. W. (2018). A study on the effects of social media marketing activities on brand equity and customer response in the airline industry. *Journal of Air Transport Management*, 66, 36-41. <u>https://doi.org/10.1016/j.jairtraman.2017.09</u> .014
- Sherman, W. R., & Craig, A. B. (2019), "Chapter 1 Introduction to Virtual Reality. In W. R. Sherman & A. B. Craig (Eds.)", Understanding Virtual Reality (Second Edition) (pp. 4-58). Boston: Morgan Kaufmann. https://doi.org/10.1080/02614367.2018.146 6905
- Shirmohammadi, Y., & Abyaran, P. (2020). Brand Image of Mystical Spiritual Tours and Tourists' Satisfaction and Quality of Life. International journal of Tourism, Culture &

Journal of System Management (JSM)

*Spirituality*, 4(2), 165-195. doi: 10.22133/ijts.2019.188946.1036

- Simon, A., Karapetrovic, S., & Casadesús, M. (2012). Difficulties and benefits of integrated management systems. *Industrial Management & Data Systems*, 112(5), 828-846. DOI:<u>10.1108/02635571211232406</u>
- Singleton, P. A. (2019). Validating the Satisfaction with Travel Scale as a measure of hedonic subjective well-being for commuting in a US city. *Transportation research part F: traffic psychology and behaviour*, 60, 399-414. <u>https://doi.org/10.1016/j.trf.2018.10.029</u>
- Souto, J. E. (2015). Business model innovation and business concept innovation as the context of incremental innovation and radical innovation. *Tourism management*, *51*, 142-155.

DOI: 10.1016/j.tourman.2015.05.017

- Suanpang, P. (2020). Factor analysis of using social media in tourism enterprises for competitiveness. *International Journal of Innovation, Management and Technology*, *11*(1), 27-32. doi: 10.18178/ijimt.2020.11.1.871
- Sun, Y., Liu, L., Peng, X., Dong, Y., & Barnes, S. J. (2014). Understanding Chinese users' continuance intention toward online social networks: an integrative theoretical model. *Electronic Markets*, 24, 57-66. DOI:10.1007/s12525-013-0131-9
- tom Dieck, D., tom Dieck, M. C., Jung, T., & Moorhouse, N. (2018). Tourists' virtual reality adoption: an exploratory study from Lake District National Park. *Leisure Studies*, *37*(4), 371-383. DOI:<u>10.1080/02614367.2018.1466905</u>
- Tussyadiah, I. P., Wang, D., Jung, T. H., & Tom Dieck, M. C. (2018). Virtual reality, presence, and attitude change: Empirical evidence from tourism. *Tourism management*, 66, 140-154. DOI:10.1016/j.tourman.2017.12.003
- Vathanophas, V., Krittayaphongphun, N., & Klomsiri, C. (2008). Technology acceptance toward e-government initiative in Royal Thai Navy. *Transforming Government: People, Process and Policy*, 2(4), 256-282. <u>https://doi.org/10.1108/17506160810917954</u>
- Vishwakarma, P., Mukherjee, S., & Datta, B. (2020). Travelers' intention to adopt virtual reality: A consumer value perspective. *Journal of Destination Marketing* &

*Management*, *17*, 100456. DOI:<u>10.1016/j.jdmm.2020.100456</u>

- Voronkova, L. P. (2018, December). Virtual tourism: on the way to the digital economy. In *IOP Conference Series: Materials Science and Engineering* (Vol. 463, No. 4, p. 042096). IOP Publishing. DOI:10.1088/1757-899X/463/4/042096
- Walters, G., Gill, C., Pham, L. D. Q., & Filep, S. (2022). Virtual tourism experiences and mental restoration. *Journal of Hospitality & Tourism Research*, 10963480221116047. https://doi.org/10.1177/1096348022111604
  7
- Wang, W. T., Ou, W. M., & Chen, W. Y. (2019). The impact of inertia and user satisfaction on the continuance intentions to use mobile communication applications: A mobile service quality perspective. *International Journal of Information Management*, 44, 178-193.

DOI: 10.1016/j.ijinfomgt.2018.10.011

Weill, P., & Olson, M. H. (1989). An assessment of the contingency theory of management information systems. *Journal of* management information systems, 6(1), 59-86. https://doi.org/10.1080/07421222.1989.115

https://doi.org/10.1080/07421222.1989.115 17849

- Xia, N., Shen, W. (2018). Dynamic Impacts of Online Geographic Location-Based Social Media on Offline Vehicle Sales. *Conference* on Information Systems and Technology (CIST)
- Zargham, H., & Alborzi, M. (1998). Application of MIS in Tourism. *Management Studies in Development and Evolution*, 7(27.28), 49-62.

20.1001.1.22518037.1379.7.27.28.3.2.56

- Zeng, L., & Yi Man Li, R. (2021). Tourist satisfaction, willingness to revisit and recommend, and mountain kangyang tourism spots sustainability: A structural equation modelling approach. *Sustainability*, 13 (19), 10620–10636. https://doi.org/10.3390/su131910620
- Zwetsloot, G. I. (1995). Improving cleaner production by integration into the management of quality, environment and working conditions. *Journal of Cleaner Production*, 3(1-2), 61-66. https://doi.org/10.1016/0959-6526(95)00046-H